1

UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF NEW YORK

GO GLOBAL RETAIL, LLC,

Plaintiff,

-against-

Index No.1:23-cv-07987

DREAM ON ME, INC. and DREAM ON ME INDUSTRIES,

Defendants.

- - - - - - - - - - X

October 17, 2024 10:00 a.m.

DEPOSITION of MILAN

GANDHI, a witness for the Defendant herein, taken by the attorney for the Plaintiff, pursuant to Notice, held via web conference, on the above date and time, before Jennie Kilgallen, a Stenotype Reporter and Notary Public within and for the State of New York.

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     A P P E A R A N C E S:
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| 1 | | |
| 2 | FEDERAL STIPULATIONS | |
| 3 | | |
| 4 | IT IS HEREBY STIPULATED AND AGREED, by | |
| 5 | and between the parties hereto, through their | |
| 6 | respective Counsel, that the certification, | |
| 7 | sealing and filing of the within examination | |
| 8 | will be and the same hereby waived; | |
| 9 | IT IS FURTHER STIPULATED AND AGREED that | |
| 10 | all objections, except as to the form of the | |
| 11 | question, will be reserved to the time of the | |
| 12 | trial; | |
| 13 | IT IS FURTHER STIPULATED AND AGREED that | |
| 14 | the within examination may be signed before | |
| 15 | any Notary Public with the same force and | |
| 16 | effect as if signed and sworn before the | |
| 17 | Court. | |
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| 2 | THE COURT REPORTER: It is hereby | |
| 3 | stipulated and agreed to by and between | |
| 4 | counsel for all parties present that | |
| 5 | this deposition is being conducted | |
| 6 | remotely by video conference, and that | |
| 7 | the court reporter, witness and all | |
| 8 | counsel are in separate remote locations | |
| 9 | and participating via Zoom or any web | |
| 10 | conference meeting platform under the | |
| 11 | control of the court reporting agency. | |
| 12 | It is further stipulated that this | |
| 13 | video conference will not be recorded in | |
| 14 | any manner and that any recording | |
| 15 | without the express written consent of | |
| 16 | all parties shall be considered | |
| 17 | unauthorized, in violation of law and | |
| 18 | shall not be used for any purpose in | |
| 19 | this litigation or otherwise. | |
| 20 | Before I swear in the witness, I | |
| 21 | will ask each counsel to stipulate on | |
| 22 | the record that I, the court reporter, | |
| 23 | may swear in the witness even though I | |
| 24 | am not physically in the presence of the | |
| 25 | witness and that there is no objection | |
| | | |

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| 1 | | |
| 2 | to that at this time nor will there be | |
| 3 | any objection at a future date. | |
| 4 | All attorneys state they have no | |
| 5 | objection or so stipulated? | |
| 6 | MR. BERLOWITZ: I consent. | |
| 7 | MR. MURPHY: I consent as well for | |
| 8 | defendants. | |
| 9 | THE COURT REPORTER: Counsel, can | |
| 10 | you represent to the best of your | |
| 11 | knowledge and belief, that the witness | |
| 12 | appearing today via web conference is, | |
| 13 | in fact, Milan Gandhi? | |
| 14 | MR. MURPHY: Yes. | |
| 15 | (Whereupon, the Witness presented a | |
| 16 | NJ State driver's license.) | |
| 17 | MILAN GANDHI, | |
| 18 | The witness herein, having been first duly | |
| 19 | sworn remotely by a Notary Public of the State of | |
| 20 | New York, was examined and testified as follows: | |
| 21 | THE COURT REPORTER: May we have | |
| 22 | your name for the record. | |
| 23 | THE WITNESS: Milan Ghandi. | |
| 24 | THE COURT REPORTER: And your | |
| 25 | address for the record. | |
| | | |

6 1 M. Gandhi 2 70-25 Yellowstone THE WITNESS: 3 Boulevard, apartment 19C, Forest Hills New York. 11375. 4 5 EXAMINATION BY 6 STEVEN BERLOWITZ, ESQ.: 7 Q. Good morning, Milan. My name --8 Α. Good morning. 9 -- is Steven Berlowitz and I am 10 with the law firm of Falcon, Rappaport & 11 Berkman and I represent the plaintiff in the case Go Global Retail, Inc. versus Dream On 12 13 Have you ever been deposed before? 14 Α. No. 15 I'm going go over a few ground 16 rules. This deposition is being 17 stenographically recorded, but is not being 18 video recorded. So, my request to you is 19 that you please answer all of my questions 2.0 verbally and not with physical movements like 21 a nod of the head or a shrug of the shoulder 22 so the court reporter can take down your 23 responses. Do you understand that? 24 Α. Yes. 25 Thank you. I also ask that you Q.

7 1 M. Gandhi 2 please wait until I've completed asking my question and I will wait for you to respond, 4 that way the court reporter can get everything down. If we are speaking over each other, it's very difficult for her to 6 7 take down what we are saying. Do you 8 understand that? 9 Α. Yes. 10 If you need to have any question 11 repeated for any reason, I'm happy to do so 12 or happy to have the court reporter read it 13 back to you. Do you understand that? 14 Α. Yes. 15 Please let me know if you do not 16 understand a question or if you need me to 17 rephrase. If you answer a question, I'm 18 going to assume that you understood the 19 question I'm asking. Do you understand that? 2.0 Α. Yes. 21 Please also let me know if you need 0. 22 a break at any time. That's completely fine. 23 But just we cannot a take break while a 24 question is pending. Do you understand that? 25 Α. Yes.

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| 1 | M. Gandhi | |
| 2 | Q. Do you understand that you are | |
| 3 | testifying under oath and under the penalty | |
| 4 | of perjury? | |
| 5 | A. Yes. | |
| 6 | Q. Have you ever been a plaintiff or a | |
| 7 | defendant in another lawsuit before? | |
| 8 | A. No. | |
| 9 | Q. Have you ever been a witness in | |
| 10 | another lawsuit before? | |
| 11 | A. No. | |
| 12 | Q. Have you ever been arrested or | |
| 13 | convicted of a crime? | |
| 14 | A. No. | |
| 15 | Q. Are you taking any medication that | |
| 16 | might affect your memory or ability to | |
| 17 | testify truthfully today? | |
| 18 | A. No. | |
| 19 | Q. Can you please discuss your | |
| 20 | education history? | |
| 21 | A. I've done my Bachelor of Commerce | |
| 22 | and Masters in Commerce. | |
| 23 | Q. So your Bachelor in Commerce, is | |
| 24 | that a college degree? | |
| 25 | A. Yes, college degree. | |

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| 1 | M. Gandhi | |
| 2 | Q. Where did you attend college? | |
| 3 | A. India. | |
| 4 | Q. Did you say Yale? | |
| 5 | A. No, India. | |
| 6 | Q. India, sorry. Maybe I thought you | |
| 7 | said Yale. My apologies. Which school did | |
| 8 | you attend? | |
| 9 | A. So there is a college called H L | |
| 10 | College of Commerce in the State of | |
| 11 | Ahmedabad. | |
| 12 | Q. And you said you got a bachelor's | |
| 13 | at that school. | |
| 14 | A. I got the bachelor's there and I | |
| 15 | did post-graduate in accounting. | |
| 16 | Q. And what schools did you attend for | |
| 17 | graduate school? | |
| 18 | A. So that is not a school, it's an | |
| 19 | organization called Institute of Chartered | |
| 20 | Accountants of India. | |
| 21 | Q. Did you attend any other graduate | |
| 22 | programs? | |
| 23 | A. No. I did my certificate what | |
| 24 | do you call, Certified Information System | |
| 25 | Auditor here. | |

10 M. Gandhi 1 2 You anticipated my question. Q. 3 you have any professional certificates or licenses? 4 Yes, that's the one that I got it 6 here. 7 Do you have any others? 8 Α. No. 9 Have you ever been the subject of 10 any disciplinary action or censure by a licensing body? 11 12 Α. No. 13 Have you ever been the subject of 14 any disciplinary action or censure by a court 15 or tribunal? 16 Α. No. 17 Can you please describe your work history starting with your first job after 18 19 college? 2.0 So I worked for a company in India Α. 21 for six years. In 1991, I started. And then 22 I came here and I'm here since 1996. 23 Q. What was the name of that company, 24 that first company in India? 25 Ervin Mills, Ltd. Α.

11 1 M. Gandhi 2 And what was your role there? Q. 3 Accounting. Α. 4 Q. And when you came to the United States, where were you working? I was worked for the subsidiary of 6 7 the same company for a few years and then 8 with different companies. 9 And which companies were those? So the first Ervin Worldwide. 10 there was in 2001 there was another diamond 11 12 company. There was Prestige and then there 13 was Fabriaant-Tara. 14 Then there was a license -- another 15 company called Natori, the brand name. We 16 have a license of that company. 17 Are you finished describing your --Ο. 18 And then two more companies. There was a licensee of Nicole Miller. And there 19 2.0 was a home furnishing company, Welspun, a few 21 months after that. That was the last one. 22 Welspun? 0. That was in 2020. After that I've 23 Α. 24 been doing my own consulting and working with 25 smaller clients.

12 M. Gandhi 1 2 Q. And what were your roles in these past jobs, if you could describe that briefly. 4 Mainly accounting. Everything was 6 to do with accounting. 7 Did you ever work with a company 8 called Dream On Me? 9 They were one of my clients. And when did they become a client 10 Q. 11 of yours? 12 I think '22 or something. I don't 13 remember exactly, but I think around '21, '22 14 I quess. 15 This is when you were out on your Q. 16 own? 17 Yes, when I started my own Α. 18 consulting. 19 Q. What is the name of your consulting 20 company? 21 I don't have a name. I just put it 22 in my personal name. 23 What did you do to prepare for this 24 deposition today? 25 Nothing. I was just told that I Α.

13 1 M. Gandhi have to tell them whatever I remember from those days and I just like to refresh my memory of those days, those couple of weeks 4 that they were going -- when we went to the 6 court and we had meetings and everything. 7 Q. Did you speak with anyone in 8 preparation for today's meeting? 9 Just the lawyer advised me that you 10 have a deposition. 11 Q. Sorry, hold on. I don't want to 12 know what you said to your attorney or what 13 your attorney said to your attorney. It's 14 okay for you to tell you that you spoke to 15 him, but I don't know want to know about the 16 conversation. Did you speak with anybody 17 else? 18 Not really. Α. 19 You didn't speak with Mark Srour? Q. 2.0 Α. No. 21 You didn't speak with Avish Dahiya? Q. 22 They know that I had the deposition. 23 24 Did you review any documents in Q. 25 preparation for today's deposition?

14 M. Gandhi 1 Yeah, a few emails that I got I Α. knew about. 4 Q. Anything else? Α. No. Did you take any notes in 6 7 preparation for today's deposition? 8 Α. Generally, whatever I remember, I 9 know it so I don't need to take any notes 10 like that. 11 Q. I assume you don't have any notes 12 in front of you right now? 13 Not at all. Α. 14 Did you have a role in collecting documents in this litigation? 15 16 Α. No. 17 We talked about Dream On Me, do you Ο. know what Dream On Me is? 18 19 Α. Yes, a furniture company. 2.0 It's a furniture company? Q. 21 Α. Yes. 22 And it's a company you did work for, is that right? 23 24 Yes, their accounting. Α. 25 And I believe you said you started Q.

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| 1 | M. Gandhi | |
| 2 | around '21 or '22? | |
| 3 | A. Yes. | |
| 4 | Q. What specifically what kind of | |
| 5 | work did you do for Dream On Me? | |
| 6 | A. So I was helping with their | |
| 7 | accounting department, looking at the | |
| 8 | accounts, creating new reports, looking at | |
| 9 | the sales deductions, the amount that gets | |
| 10 | deducted when you get the money from your | |
| 11 | customer and then how to reduce those kind of | |
| 12 | expenses or the deductions. | |
| 13 | Q. So you were a consultant, you're | |
| 14 | not a W-2 employee with Dream On Me? | |
| 15 | A. No. | |
| 16 | Q. Are you aware | |
| 17 | MR. MURPHY: You meant you need | |
| 18 | to reask the question, the way he | |
| 19 | answered no | |
| 20 | MR. BERLOWITZ: Fair enough. | |
| 21 | (Whereupon, the record was read as | |
| 22 | requested.) | |
| 23 | A. Correct. | |
| 24 | Q. That's been the case for your | |
| 25 | entire relationship with Dream On Me? | |

| | | 16 |
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| 1 | M. Gandhi | |
| 2 | A. Yes. | |
| 3 | Q. Are you aware that Dream On Me | |
| 4 | participated in a bankruptcy auction to | |
| 5 | acquire buybuy BABY assets in 2023? | |
| 6 | A. Yes. | |
| 7 | Q. Did you work on that with Dream On | |
| 8 | Me? | |
| 9 | A. I was a facilitator of that | |
| 10 | process. | |
| 11 | Q. What did you do in relation to that | |
| 12 | project? | |
| 13 | A. So I got them the lawyer. I spoke | |
| 14 | with, you know, Lazard Capital, like | |
| 15 | communicated back to them and got the | |
| 16 | information back from them so I passed it | |
| 17 | onto them. I was facilitating the whole | |
| 18 | process of what they want to do. | |
| 19 | Q. Just backing up for a second, can | |
| 20 | you tell me a little bit more about what | |
| 21 | Dream On Me does? | |
| 22 | A. They're furniture manufacturers. | |
| 23 | Q. Pardon me? | |
| 24 | A. Manufacturing and wholesale. | |
| 25 | Q. Anything else? | |

| | | 17 |
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| 1 | M. Gandhi | |
| 2 | A. No, Dream On Me is in furniture. | |
| 3 | That's what I worked on. | |
| 4 | Q. Do you know whether Dream On Me has | |
| 5 | experience with retail? | |
| 6 | A. Dream On Me never had retail | |
| 7 | stores. | |
| 8 | Q. Okay. | |
| 9 | A. They work with retailers, but they | |
| 10 | don't have their own retail stores. | |
| 11 | Q. Understood. Is Dream On Me a | |
| 12 | manufacturer? | |
| 13 | A. No, they're wholesalers. They get | |
| 14 | their furniture from outside. | |
| 15 | Q. Just switching back now to the | |
| 16 | buybuy BABY bankruptcy, did you become aware | |
| 17 | of this bankruptcy at a certain point in | |
| 18 | time? | |
| 19 | A. Yes, I think there was a public | |
| 20 | information that came out about them filing. | |
| 21 | Q. And when did you become aware of | |
| 22 | this? | |
| 23 | A. I think after filing we came to | |
| 24 | know about it because we had a call with them | |
| 25 | and they let us know that, you know, they are | |

18 1 M. Gandhi 2 filing the bankruptcy and everything. 3 You had a call with buybuy BABY? Ο. No, we had a call with Lazard that 4 informed us about that. I think -- no, there 6 was a call with the representative from Bed, 7 Bath & Beyond. 8 Q. When did you learn about this 9 bankruptcy auction? 10 Auction was when Lazard came out 11 and told us about the different dates, 12 targeting about the dates. 13 I want to know when that was if you 14 can tell me the date? 15 I don't remember the date exactly. Α. 16 Are you able to approximate? Q. 17 June/July. Α. 18 MR. MURPHY: Just to clarify, are 19 you asking about the bankruptcy auction 2.0 or the bankruptcy filing? 21 I'm talking about -- I guess I'm Ο. 22 asking about both. 23 Milan, do you to want to clarify if 24 there's a distinction in your mind whether 25 you learned about the bankruptcy auction at

19 1 M. Gandhi 2 one point versus the bankruptcy filing? So the filing was prior to the auction. So filing came earlier to us, known 4 to us, and then it became the auction and 6 then when I was talking to Lazard that 7 different dates were happening about the 8 auctions and everything. 9 When did you learn about the 10 bankruptcy filing? Should be June. 11 Α. 12 0. When you learned about the auction, 13 do you know whether Dream On Me began to work 14 to prepare and submit a bid? 15 They asked me to hire a lawyer to Α. 16 look into what they can do. And then they 17 started working on looking at options whether 18 they could get a partner into that process. 19 Q. And that was some time in June of 2.0 123? 21 I think a little bit before the 22 auction date. I think probably two or three 23 weeks before the auction date they were 24 looking into that option because I remember 25 that part, they were talking about they

| | 20 |
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| 1 | M. Gandhi |
| 2 | should try to buy the buybuy BABY. |
| 3 | Q. What was your role in relation to |
| 4 | Dream On Me's preparation and submission of a |
| 5 | bid? |
| 6 | A. I was coordinating the whole |
| 7 | exercise. I was talking to Lazard. I was |
| 8 | talking to internal people and talking to |
| 9 | lawyers. I was kind of translating |
| 10 | everything what was happening and what they |
| 11 | should take care of because it's a big |
| 12 | company versus you are a small wholesaler. |
| 13 | So I just was getting the piece of |
| 14 | advice that you be careful because this is a |
| 15 | very big company that you're dealing with |
| 16 | now. |
| 17 | Q. Do you know why Dream On Me was |
| 18 | interested in buybuy BABY's assets? |
| 19 | A. I think because the furniture |
| 20 | synergy, buybuy BABY had a lot of furniture |
| 21 | and they were selling to buybuy BABY before |
| 22 | they filed for bankruptcy. They stopped |
| 23 | selling because there was no credit |
| 24 | insurance, like everything stopped. So they |
| 25 | also had stopped selling to them because |
| I | |

| | | 21 |
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| 1 | M. Gandhi | |
| 2 | there was no credit insurance available on | |
| 3 | buybuy BABY. | |
| 4 | When this happened I think they were | |
| 5 | looking into it, you know it's a good synergy | |
| 6 | because we have furniture, their furniture. | |
| 7 | Q. Have you heard of a company called | |
| 8 | Go Global before? | |
| 9 | A. No. | |
| 10 | Q. Let me verify, have you now heard | |
| 11 | of a company called Go Global? | |
| 12 | A. Of course. | |
| 13 | Q. And | |
| 14 | A. I was in the meeting with Go | |
| 15 | Global. | |
| 16 | Q. When did you first learn about the | |
| 17 | existence of Go Global? | |
| 18 | A. When these people called me for the | |
| 19 | dinner. | |
| 20 | Q. Which people? | |
| 21 | A. Mark and Avish called me to attend | |
| 22 | a dinner with Go Global. | |
| 23 | Q. Do you know whether Lazard | |
| 24 | introduced you to Go Global? | |
| 25 | A. I think so, yes. Lazard asked | |

22 1 M. Gandhi 2 Avish or someone to get in touch with Go Global because they are also interested in putting a bid and I think that is how they connected each other. 6 Before you spoke with Go Global, 7 what was your view on the potential 8 partnership that Dream On Me could form with 9 Go Global in relation to this bid? 10 I had no view at that point because 11 I did not know what Go Global is. 12 0. At that point Dream On Me was 13 looking for a partner, is that right? 14 Yes -- you know one thing I make 15 them clear was that you are a small company. 16 Buybuy BABY is a very big company so can you 17 do it yourself? That was the question I 18 raised and that may be the reason they may be 19 looking for partners to go in with them. 2.0 Were there other reasons that Dream Q. 21 On Me was looking for a partner, if you know? 22 Maybe capital because they do not 23 have the -- buybuy BABY required more than a hundred million dollars to buy. 24 25 Did anyone else at Dream On Me Q.

2.3 1 M. Gandhi 2 express to you their thoughts about why they would want to potentially partner with Go Global? There was no specific thought. 6 Global had a retail company that they were 7 successfully managing and they were 8 recommended by Lazard Capital. So it was 9 good for them to meet each other and explore 10 synergy. 11 Q. Do you know why Lazard recommended 12 Go Global in particular? 13 Α. No. 14 Did you have a conversation with 15 Lazard about what Dream On Me's needs were 16 for a partner? I don't think so. 17 Α. 18 At the time you began speaking with 19 Lazard in search of partners, what work had Dream On Me done in relation to this bid? 2.0 21 There was no specific work that I 22 recollect that they were doing at that point, 23 just to explore whether that could be a good fit for them. 24 25 Had they done any due diligence Q.

| | | 24 |
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| 1 | M. Gandhi | |
| 2 | work? | |
| 3 | A. I think they're in the same | |
| 4 | industry, so they may be talking, but I will | |
| 5 | not know anything about that. | |
| 6 | As I said, my role was just to | |
| 7 | facilitate the meetings and the calls. I was | |
| 8 | not participating into those strategy | |
| 9 | conversations if they had any. | |
| 10 | Q. Do you know if they had begun | |
| 11 | preparing a financial model at that point? | |
| 12 | A. I think David is not preparing, but | |
| 13 | the buybuy BABY's financial consultants were | |
| 14 | preparing and giving it to them. | |
| 15 | Q. Did you tell Lazard that you were | |
| 16 | looking for investors? | |
| 17 | A. I would not have said investors, I | |
| 18 | would have said they will need capital. | |
| 19 | Q. Did you tell Lazard that you were | |
| 20 | looking for a partner who knew how to operate | |
| 21 | the business? | |
| 22 | A. No, I don't think so. | |
| 23 | Q. Did you tell Lazard that you were | |
| 24 | behind on the work you needed to do to | |
| 25 | prepare and submit a bid? | |

2.5 1 M. Gandhi I don't recollect, but there was no Α. preparation done so I don't know. 4 Q. When you say no preparation done, there was no preparation done, can you give 6 me a timetable? 7 Α. I was not told about any specific 8 preparation that they had to do to acquire 9 this asset. 10 To be clear, just to put a fine 11 point on this, you're not aware of the work 12 Dream On Me had performed at this point in 13 relation to the bid, and at this point refers to sometime in early June? 14 15 Α. Correct. 16 (Whereupon, at this time, an 17 exhibit was displayed via Zoom.) 18 MR. BERLOWITZ: I will be sharing 19 documents with you, Milan. I'm sharing 2.0 a document with you right now which I 21 would like to mark as Exhibit 1. 22 (Whereupon, at this time, a 23 document was marked as Plaintiff's 24 Exhibit 1, as of this date.) 25 This is an email that you sent. Q.

26 1 M. Gandhi is dated June 10. The first page bears Bates number DOM10791. Do you recognize this email? 4 Α. Yes. 6 You write to Kathleen Lauster and 7 you said, "It was a pleasure meeting you all 8 virtually today and share respective 9 interests." Do you see that? 10 Α. Yes. 11 The other people cc'd on this email 12 are Matthew Lapish, Mark Srour, Avish Dahiya, 13 Christian Feuer and Abhishek Pathania. you see that? 14 15 Α. Yes. 16 Do you recall having a virtual Q. 17 meeting with these people? 18 Yes, we had a virtual as well we 19 met for dinner so there were two meetings, I 2.0 remember. 21 Okay. I know the dinner that 0. 22 you're referring to and I'll get to that, but 23 I want to first focus on this virtual 24 meeting. 25 It appears this meeting happened on

27 M. Gandhi 1 2 June 10, is that accurate? 3 My email says June 10. I don't know whether we met on June 10 or before 4 that. 6 Q. Okay. I believe, based on the fact 7 that there is a Zoom link here, this was a 8 Zoom meeting? 9 Α. Right. 10 Q. Do you remember that? No, I don't remember it, but I'm 11 12 sure it would have happened. 13 Do you recall what you discussed at 14 this meeting? 15 No, I don't. Α. 16 Do you recall who attended this Q. 17 meeting? 18 Virtual meeting, I don't know who else were on the call, but since I copied 19 20 these people, I believe these people should 21 have been on the call. 22 Do you recall any conversation with 23 Kathleen Lauster at this time? 24 Kathleen was representing Go Α. 25 Global, if I remember correctly. And she was

2.8 1 M. Gandhi 2 also trying to facilitate the process between the two parties. Do you recall having a conversation 4 with her on or around June 10? 6 I may have done a couple of times, 7 but I don't recall any specific conversation. 8 Q. Do you recall whether you told 9 Kathleen that Dream On Me was behind on the 10 work and it needed to do it to prepare and submit a bid? 11 12 Yeah, because there was no clarity 13 when that's going to happen so I said 14 somebody has to put a bid, that a lot of 15 things need to be done. 16 Did you tell Kathleen that Dream On 17 Me did not have retail store experience? 18 I don't recall that, but that's the 19 reality, that Dream On Me never had retail 2.0 stores. 21 In your opinion, was Dream On Me Ο. 22 behind on its preparation to prepare and 23 submit a bid at this time? 24 There was no clarity about when 25 events were going to unfold in terms of all

| | | 29 |
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| 1 | M. Gandhi | |
| 2 | this court proceedings and the auction. | |
| 3 | It was all a moving target in that | |
| 4 | particular period, one or two weeks, where | |
| 5 | things were happening everyday and I was | |
| 6 | coming to know that this is happening. | |
| 7 | So for me to say they were behind or not | |
| 8 | behind, it's not clear because there was no | |
| 9 | specific requirements that were known to | |
| 10 | anybody at that point except that you need a | |
| 11 | lot of capital. | |
| 12 | Q. Are you aware of the work Dream On | |
| 13 | Me had performed up to this at this point | |
| 14 | in time in preparation for a bid? | |
| 15 | A. No. | |
| 16 | Q. You don't know the amount of work | |
| 17 | that Dream On Me performed? | |
| 18 | A. No. | |
| 19 | Q. Okay. | |
| 20 | (Whereupon, at this time, an | |
| 21 | exhibit was displayed via Zoom.) | |
| 22 | Q. I'm sharing another document with | |
| 23 | you. I'll mark this as Exhibit 2. | |
| 24 | (Whereupon, at this time, a | |
| 25 | document was marked as Plaintiff's | |
| | | |

30 M. Gandhi 1 2 Exhibit 2, as of this date.) 3 Ο. This is an email from Abhishek 4 Pathania dated June 10. You are one of the recipients and this document Bates number 6 GG9434. Do you recognize this document, 7 Milan? 8 Α. Let's open this. 9 I'm focusing on the top email for 10 now. This email could have come from 11 Α. 12 them. 13 I'm asking if you recognize it? Ο. 14 I don't remember it. Α. 15 Okay. Abhishek writes, "Hi Avish, Q. 16 PFA. Fully signed NDA. I have granted you, 17 Milan and Mark the data room access." Do you 18 see that? 19 Α. Yes. 20 Q. Did you access the data, the Go 21 Global data room? 22 Α. No. 23 Do you know if anyone at Dream On Me did access the Go Global data room? 24 25 I'm sure they might have done that. Α.

| | | 31 |
|----|--|----|
| 1 | M. Gandhi | |
| 2 | Q. This email talks about an NDA. | |
| 3 | Have you seen this NDA before? | |
| 4 | A. No. | |
| 5 | Q. Have you read it before? | |
| 6 | A. No. | |
| 7 | Q. Do you know if anyone at Dream On | |
| 8 | Me read it? | |
| 9 | A. I don't know about other people. I | |
| 10 | did not read it. The date looks like June 10 | |
| 11 | which was a Saturday because we if it was | |
| 12 | on Saturday, I don't know. | |
| 13 | Q. I'm not trying to beat a dead | |
| 14 | horse, but I will show you the NDA and just | |
| 15 | make sure if you can confirm whether you | |
| 16 | recognize it or not. | |
| 17 | (Whereupon, at this time, an | |
| 18 | exhibit was displayed via Zoom.) | |
| 19 | Q. This is a copy of the NDA that was | |
| 20 | attached to the prior email. I will label | |
| 21 | this as Exhibit 3. | |
| 22 | (Whereupon, at this time, a | |
| 23 | document was marked as Plaintiff's | |
| 24 | Exhibit 3, as of this date.) | |
| 25 | Q. This document bears Bates numbers | |

| | | 32 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | GG8791. Do you recognize this document? | |
| 3 | A. No. | |
| 4 | Q. You've never read this document | |
| 5 | before? | |
| 6 | A. Never read this document. | |
| 7 | Q. Okay. | |
| 8 | (Whereupon, at this time, an | |
| 9 | exhibit was displayed via Zoom.) | |
| 10 | (Whereupon, at this time, a | |
| 11 | document was marked as Plaintiff's 4 as | |
| 12 | of this date.) | |
| 13 | Q. I'm sharing another document with | |
| 14 | you. This is Exhibit 4. This an email from | |
| 15 | Mark to Milan and Jack Srour. It is dated | |
| 16 | June 13. The first page bears Bates numbers | |
| 17 | DOM2770. | |
| 18 | The top email is an email from Mark | |
| 19 | saying, "Thanks Milan." The bottom is an | |
| 20 | email, Milan, that you wrote. Do you | |
| 21 | recognize this document? | |
| 22 | A. Can I read it? | |
| 23 | Q. I can scroll for you and take your | |
| 24 | time and please read it. | |
| 25 | (Whereupon, at this time, the | |

33 M. Gandhi 1 2 attorney scrolled through the exhibit as 3 requested.) 4 Yes, I remember I had written this document. 6 I want to ask you some questions about this. 7 8 Α. Sure. 9 So the first line you wrote, "Hi 10 Mark. Yesterday's dinner was necessary to 11 understand views and ask of both parties and here are my views." Do you see that line? 12 13 Α. Right. 14 You are referring to a dinner that occurred. Do you remember that dinner? 15 16 Α. Yes. 17 You attended that dinner? Q. 18 Α. Yes. 19 That dinner was on June 12, 2023, Q. 20 is that right? 21 Date I don't remember, but I was at 22 the dinner. 23 O. This email was sent on June 13 24 so --25 Α. Yes.

| | | 34 |
|----|--|----|
| 1 | M. Gandhi | |
| 2 | Q. Fair? | |
| 3 | A. Yes. | |
| 4 | Q. Do you recall who attended that | |
| 5 | dinner? | |
| 6 | A. There were two people from Go | |
| 7 | Global. There were two people from Ankura. | |
| 8 | And I think we were three from our side. | |
| 9 | Q. Do you recall the names of those | |
| 10 | people who attended? | |
| 11 | A. Not the Ankura, I believe this lady | |
| 12 | and one of her colleagues. Go Global was | |
| 13 | Christian I don't know the name exactly. | |
| 14 | Q. Is his name Christian Feuer? Would | |
| 15 | that refresh your recollection? | |
| 16 | A. Yes. Yes. And there was another | |
| 17 | lady with him. And then there was Mark, | |
| 18 | Avish Mark was Mark's son there also? | |
| 19 | I don't remember. Yes, I think he was also | |
| 20 | there. | |
| 21 | Q. You mentioned a lady. Are you | |
| 22 | referring to Kathleen Lauster from Ankura? | |
| 23 | A. Kathleen came with one of her | |
| 24 | colleagues. Christian came with one of his | |
| 25 | colleagues. And then there was three or four | |

35 1 M. Gandhi from our side. Do you know if Christian's Q. 4 colleague's name was Deborah Garquilo? I really don't remember. 6 Ο. Okay. 7 Α. If I see the face I would remember, 8 but not by the name. 9 Fair enough. It's not a memory 10 test, I'm just trying to ascertain some 11 information. Do you recall what you 12 discussed at this meeting? 13 So that was briefly a meeting about 14 both parties introducing each other as to 15 what they've been doing and what are their 16 strengths in the business. 17 What did Dream On Me express with 0. 18 regard to what it had been doing and its 19 strengths in the business at that meeting? 2.0 Α. So Dream On Me basically, because 21 of their experience for the last whatever 25 22 or 30 years that they were in this furniture 23 business and being a supplier to buybuy BABY, 24 they knew the categories that buybuy BABY was 25 selling and what they were supplying and

36 1 M. Gandhi 2 different various -- they felt strongly they know this furniture business of buybuy BABY. 4 Q. Anything else? They expressed what else they were 6 doing with other retailers. 7 What else had they been doing with 8 other retailers? 9 They've been selling to other 10 companies also, Amazon and Walmart and Target 11 and everything else. 12 They spoke about all of those retailers 13 that they have a very good experience working 14 with the retail world in their category of 15 furniture. 16 Did Dream On Me express why it 17 wanted to make a bid in this auction during 18 this meeting? 19 Α. During this meeting I don't know 2.0 whether they covered that in that meeting or 21 the meeting afterward, but they did say that 22 in 2020 they were also trying to buy buybuy 23 BABY and now when they've gone bankrupt it 24 would be a good opportunity for them to, you 25 know, to do that again, try it again.

37 1 M. Gandhi 2 Did you say that Dream On Me had Q. previously attempted to buy buybuy BABY in 2020? 4 They were wanting to buy it. 6 Ο. They were interested in buying it? 7 Α. They were interested in buying it. 8 Q. So they were looking into it, is 9 that right? 10 Α. I don't know. I was not working for them so I had no idea. 11 12 0. And at this point on June 12 during 13 the meeting, do you know what work Dream On 14 Me had done in order to prepare and submit a 15 bid at the bankruptcy auction? 16 No, I did not know about anything. Α. 17 You don't know about any of the 18 work Dream On Me had started or completed at 19 that point? 2.0 Α. No, they were doing their internal 21 due diligence about, you know, what can be 22 done and how. There was strategy conferences 23 that were going on, but I was not party to these transactions or meetings. 24 25 Do you know what sort of due Q.

38 1 M. Gandhi 2 diligence Dream On Me was performing at that time? I think it was more strategic due diligence. 6 Ο. It was strategic; is that what you 7 said? 8 Α. Yes. 9 Would you say it was high level conversations? 10 11 I believe so. Α. 12 Q. And who do you know at Dream On Me 13 was working on the due diligence? 14 I don't know any specific people. 15 I only know that Mark and Avish were involved 16 into that process. 17 Q. You don't know anyone else other than Mark and Avish? 18 19 Α. I never used to ask those questions 20 because I was hardly talking about these 21 things. 22 On June 12, what was your view 23 about Dream On Me's ability to prepare and 24 submit a bid for the bankruptcy auction? 25 I did not know any requirement or Α.

39 1 M. Gandhi 2 prerequisites for submitting a bid. And, in your opinion, did you feel Q. that Dream On Me had performed adequate work 4 to that point to submit a bid? 6 Α. I don't know that. 7 Q. Did you discuss at this June 12 8 meeting whether Dream On Me was considering 9 submitting a bid without Go Global? 10 I doubt that there was a 11 conversation about that at that point. 12 0. Why do you say that? 13 Because we talked more about how 14 the parties were talking to each other, how 15 they can compliment each other and what are 16 their strengths and, you know, experience in 17 the business. 18 I don't know whether there was any 19 specific conversation about a bid. 2.0 Q. Well, the piece that I'm interested 21 is actually is whether someone from Dream On 22 Me or yourself communicated to Go Global that 23 Dream On Me would bid without Go Global? 24 I don't recall that. Α. 25 You don't recall telling Kathleen Q.

40 1 M. Gandhi that Dream On Me was not considering a solo bid? I don't remember that. If there 4 was some communication that I had to do it, I 6 might have done it, but I specifically --7 because, as I said, I was just communicating 8 the messages both ways. 9 I want to turn back to this email. 10 The second paragraph you write, "Investment 11 opportunity. This is a once in a lifetime 12 opportunity to be one of the owners of such an iconic retail brand." Do you see that 13 14 sentence? 15 Α. Yes. 16 I want to focus in on the phrasing 17 you used "once in a lifetime opportunity." 18 Why did you think this? 19 Because there are only two brands 2.0 buybuy BABY and Babies "R" Us that are 21 specific for the baby categories and Babies 22 "R" Us had been acquired by another company 23 so this was the only brand left in U.S. 24 You wrote that it's an iconic Q. 25 retail brand, is that right?

41 1 M. Gandhi 2 Yes, because everybody talks about Α. 3 buybuy BABY in those days. 4 In the next sentence you say, "There is no one like BBBY and B and M and 6 there will not be one for a long time." What 7 is B and M? 8 Α. Bricks and mortars. Bricks and 9 mortars. Nobody, no retailer in the buybuy 10 BABY category had the retail stores. are only two as far as I knew, one was Babies 11 12 "R" Us and one was buybuy BABY. 13 Would you agree that I'm 14 summarizing here, you're expressing this is a 15 great opportunity for Dream On Me to pursue? 16 It's -- I told them not with any Α. 17 retail experience I had, I was simply saying 18 such names are rare to get from my personal 19 opinion, nothing to do with any knowledge or 2.0 any experience I had. 21 Going down a little bit further, 22 the last full paragraph before the page break, you write, "Our position, DOM needs to 23 24 have strong caveats for investment. As I 25 said, controlling our category of supply

42 1 M. Gandhi 2 chain for next year, one year will get us returns more than our investment." Do you see that sentence? Α. Yes. 6 What do you mean by strong caveats 7 for investment? 8 Α. Meaning the roles, responsibilities 9 and rewards all be lined up properly before 10 you seek any investment. And what does that mean 11 Ο. 12 specifically with regard to this kind of 13 investment? 14 If you are getting an investment 15 from another party, you should know what the 16 role and the rewards of the other party is 17 getting for the investment. 18 My point to them was that make it very 19 clear about the role that each one is going 20 to play. We're five people. Then all five 21 should have a clear role and responsibility 22 identified. 23 Did you think there was a potential 24 good reward if Dream On Me was successful in 25 this bid?

43 1 M. Gandhi 2 Nobody does an acquisition without Α. having that thought in mind, right. 4 somebody's looking to buy something, they're looking for a good return on their 6 investment. 7 At the very bottom of the email you 8 write, "If we do not participate, there is a 9 risk that one of our competitors may join and 10 we lose." Do you see at that sentence? 11 Α. Yes. 12 What do you mean by this? 13 If you do not engage into this bid, 14 there are tons of others wholesalers, one of 15 them may go and get the bid. And then you 16 will lose selling to buybuy BABY then because 17 the company will not allow you to sell to 18 your competition. 19 Did you advise Dream On Me that Q. 20 they should participate in this auction? 21 My advice is more of relevance of 22 what they had to do. My advice was a bit on 23 the general understanding of the business, if 24 you want to participate because you feel 25 strongly about your furniture experience and

| | | 44 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | supply chain with the buybuy BABY that you | |
| 3 | were doing in the past years, then you should | |
| 4 | participate. | |
| 5 | Not my place to advise them | |
| 6 | strategically what they should do. It's | |
| 7 | their decision. | |
| 8 | Q. It was their decision, but you were | |
| 9 | a consultant for Dream On Me, is that | |
| 10 | correct? | |
| 11 | A. Yes, but I was consulting only for | |
| 12 | the accounting side of it. I was only | |
| 13 | helping them to, you know, clear some mindset | |
| 14 | so they understand how people look at it. | |
| 15 | Q. Was it your role as a consultant, | |
| 16 | did you advise Dream On Me about their | |
| 17 | participation in this auction? | |
| 18 | A. I did. I did. Because I thought | |
| 19 | that I would help to do something better | |
| 20 | in the business side of it. | |
| 21 | Q. And your advice was that if you | |
| 22 | don't participate, there is a risk that one | |
| 23 | of our competitors may join and Dream On Me | |
| 24 | loses, is that right? | |
| 25 | A. Yes. So somebody had to buy it. | |

| | | 45 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | If Dream On Me doesn't buy, then a hundred | |
| 3 | other Dream On Me kind of companies, one of | |
| 4 | them will buy that. | |
| 5 | Q. Did you talk to Mark about this | |
| 6 | email that you wrote? | |
| 7 | A. No, I wrote this email. | |
| 8 | Q. I'm saying did you speak to Mark | |
| 9 | about it? | |
| 10 | A. I don't recall any specific | |
| 11 | conversation about this. | |
| 12 | Q. Did you speak to anyone at Dream On | |
| 13 | Me about the contents of this email? | |
| 14 | A. No, I don't think so. | |
| 15 | Q. Did you speak to anyone at Dream On | |
| 16 | Me about whether Dream On Me was going to | |
| 17 | participate in the auction? | |
| 18 | A. They're only two people that I was | |
| 19 | talking to, Mark and Avish. I don't | |
| 20 | recollect that anyone else was in the | |
| 21 | conversation. | |
| 22 | Q. Do you know if anyone else at Dream | |
| 23 | On Me was working on this project? | |
| 24 | A. I don't know because I was not | |
| 25 | aware of that. | |

46 1 M. Gandhi 2 So you're only aware of Mark and Q. 3 Avish working on it, is that right? Α. 4 Yes. No one else? Ο. 6 Α. No. 7 Q. At the very top you write, "Also, 8 if we participate, we need a team of a few 9 people getting involved in daily activities 10 of Newco and monitor progress constantly." Do you see that sentence? 11 12 Α. Yes. 13 Why did you write this? 14 Because Dream On Me is a 15 wholesaler. If you want to go and buy a 16 retailer, you need to have a management team 17 that can work with you to check each and 18 every step and progress that they are making. 19 Because philosophical advice -- you need 2.0 philosophical advice. 21 Do you know whether Dream On Me at 22 that point had the capability or team to do 23 this kind of monitoring? 24 I did not review it from that Α. perspective because it is for them to decide 25

47 1 M. Gandhi 2 because there are a lot of other people in 3 the company. 4 Q. I will direct your attention to the paragraph that begins with summary, "Summary. 6 This is a relativity high risk direct 7 opportunity as reputation is eroding everyday 8 and for buyers insufficient time available to 9 make decision. All will shoot in the dark 10 for a few issues and all will assume certain 11 risks and cover the down risk through daily 12 involvement in the Newco. Technology, 13 funding, supply chain, human capital 14 functions, they are all have inherent risks 15 and we can be going into unchartered terrain, 16 but in new management work collectively as a 17 team and collaborate nicely, BBBY can again 18 be go to place for U.S. consumers." Do you 19 see that paragraph? 2.0 Α. Yes. 21 You start off by saying this is a 22 relativity high risk driven opportunity. 23 you see that? 24 Α. Yes. 25 What makes you say that?

48 1 M. Gandhi 2 Because of the following lines. Α. 3 Sorry, the what? Q. Because of the following lines that 4 I return, advice of a high risk. There was 6 no time for due diligence. They did not 7 have -- actually know what was happening 8 there. I believe that Oracle was asking for 9 millions of dollars to disintegrate the 10 operations so there were a lot of unknowns in 11 that specific transaction that nobody knew 12 about it. That was the case for everyone who 13 14 was participating in this bid, correct? 15 Of course. Α. 16 Are you aware of a data room that 17 was set up? 18 Can you repeat the question. 19 Are you aware of a data room that Q. 20 Lazard set up for this bankruptcy auction? 21 Α. Yes. 22 At this time, and you sent this 23 email on June 13, had you gone into the 24 Lazard data room? 25 I said it earlier, no. Α.

49 1 M. Gandhi 2 Let me clarify because I did ask Q. 3 you a question about a data room but I asked 4 you about the Go Global data room. I want to make sure we're clear. I'm talking about two 6 different data rooms. 7 Α. Yes. No. 8 You didn't go into the Lazard data 9 room? 10 Α. No. 11 Do you know if anyone at this point 12 from Dream On Me had gone into the Lazard 13 data room? 14 I'm sure they would have done 15 something. I don't know. I can't speak for 16 others. 17 (Whereupon, at this time, an 18 exhibit was displayed via Zoom.) 19 (Whereupon, at this time, a 2.0 document was marked as Plaintiff's 21 Exhibit 5, as of this date.) 22 I'm showing you another email and I 23 will mark this as Exhibit 5. This is an 24 email sent on June 14. You sent it to Mark 25 Srour and also his son Jack and Avish Dahiya

50 1 M. Gandhi and it's Bates stamped DOM2783 on the first page. Do you recognize this document? Α. 4 Yes. I want go through the agenda items 6 that you wrote here. 7 First item that you list is total 8 investment proposed and details of each 9 investor with percent ownership and amount. 10 Do you see that? 11 Α. Yes. 12 Let me back up. What is this an 13 agenda for? 14 I don't know whether this was 15 before we met Go Global or after we met Go 16 Global. 17 I can represent to you that you met Ο. 18 Go Global on June 12 and that you had a second meeting on June 15. This is the day 19 2.0 before the June 15 meeting. Is this an 21 agenda for that meeting? 22 This is what I suggested to them, 23 that if you are preparing an agenda you 24 should put all these points for you to be 25 clear about everything.

51 1 M. Gandhi 2 Was this created specifically for Q. the Go Global June 15 meeting? I believe so because the meeting 4 was on the 15th. They had to clear all these 6 things so they are -- they know each other 7 very well. That what will be the rights and 8 obligations of each party if they work 9 together. 10 So this information request that 11 you list here, this is information you would 12 want to get from Go Global? 13 Not necessarily. 14 But in this case, yes, right? 15 To clear their own list of what Α. 16 they have and what they need from other 17 parties. 18 Sorry, say that again. Q. 19 They would have many of these Α. 2.0 things with them and if they don't have it, 21 then they would include it in their own 22 proposal or their own agenda. 23 When you say they, who are you Q. 24 referring? 25 Mark and Avish. Α.

52 1 M. Gandhi 2 Did you prepare this for the Go Q. Global June 15 meeting? I don't remember, but if the 4 meeting was after this, it may be for them. 6 The first item says total 7 investment proposed and details of each 8 investor with percent ownership and 9 assessment. Do you see that? 10 Α. Yes. 11 Q. Why do you want to know this information? 12 13 I don't need to know any of this 14 They should know if there are information. 15 more than one company planning to buy, then 16 they should know how much each one is going 17 to bring in, how much is their participation 18 and what would be their role. 19 The second piece is details -- let Q. 2.0 me back up. Why would this information be 21 useful to Dream On Me? 22 When I say this information, I'm just 23 referring to that first point about total 24 investment and everything listed there. 25 If you looking for an investment, Α.

| | 5: | 3 |
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| 1 | M. Gandhi | |
| 2 | wouldn't you like to know what and how much | |
| 3 | somebody's proposing and how much say they | |
| 4 | will get in the ownership of the company once | |
| 5 | they do? | |
| 6 | Q. Do you know whether Dream On Me | |
| 7 | asked Go Global for this information? | |
| 8 | A. I don't know that. | |
| 9 | Q. Do you know whether Dream On Me had | |
| 10 | started its own financial analysis as of the | |
| 11 | date of this email with regard to the | |
| 12 | bankruptcy auction? | |
| 13 | A. There was some data room | |
| 14 | information that they had received from | |
| 15 | Lazard that they were checking. | |
| 16 | Q. Do you know if Dream On Me had an | |
| 17 | idea of the total investment that they would | |
| 18 | need for this bid? | |
| 19 | A. I don't know that. | |
| 20 | Q. The second point is details of | |
| 21 | assets and amounts under the deal. Do you | |
| 22 | see that? | |
| 23 | A. Yes. | |
| 24 | Q. Why are you telling Dream On Me | |
| 25 | that they should ascertain this information | |

| | | 54 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | from Go Global? | |
| 3 | A. This is not for Go Global. This is | |
| 4 | for if you're buying a company you should | |
| 5 | know what you are paying for. So if you are | |
| 6 | getting the IP, if you are getting some | |
| 7 | equipment, if you are getting some furniture, | |
| 8 | they should know what they're going to buy | |
| 9 | and with what money. | |
| 10 | Q. Do you know whether Go Global | |
| 11 | provided this information to Dream On Me? | |
| 12 | A. I don't know about that. | |
| 13 | Q. Item number five, budgeted | |
| 14 | financial review and underlying assumptions. | |
| 15 | Do you see that? | |
| 16 | A. Yes. | |
| 17 | Q. Why are you telling Dream On Me to | |
| 18 | ascertain this kind of information? | |
| 19 | A. If you are planning to buy a | |
| 20 | company you would like to know what is going | |
| 21 | to be the next five, ten years looking like | |
| 22 | and this is what Lazard had already done, | |
| 23 | that exercise. So it was for them to review | |
| 24 | it internally that, you know, this is going | |
| 25 | to help them. | |

55 M. Gandhi 1 Do you know whether as of this date Q. Dream On Me had internally reviewed that information from Lazard? There was some data I acquired. 6 don't know whether they already done a total 7 analysis of that, but yes, they had the 8 access so they had done some data digging. 9 Scrolling down, this is within the 10 email chain at the bottom of the same page, 11 you're writing about caveats and you list 12 three of them. 13 Α. Yes. 14 Let me first ask, do you recognize 15 this portion of this email? 16 Α. Yes. 17 The first caveat category, sourcing 0. 18 as exclusivity including consolidation in 19 Asia, price negotiations and storage points. 2.0 Do you see that? 21 Α. Yes. 22 Why are you advising DOM about this 23 particular caveat? 24 Because it is important if you are Α. 25 the source of all the furniture and, as you

56 1 M. Gandhi 2 can imagine, the freight rate from China to U.S., buybuy BABY had suffered huge losses 4 because their containers were coming half full because it was not properly consolidated 6 at the origin. 7 So I told them to make sure that, you 8 know, they do that properly so that when 9 you're paying five, seven, in those days 10 rates had gone to \$20,000 if you remember, so 11 I told them, you are going to be very sorry if you don't plan your consolidation properly 12 13 in this year. So you can get the maximum 14 product in storage covered in 20 feet or 15 40 feet containers, because the products are 16 big and there are not very many that you get 17 in one container, if you bring your container 18 in half or not properly filled in, then your 19 cost goes up exponentially. 2.0 Did you communicate this caveat to Q. 21 Go Global? 22 I did not communicate to them. 23 Do you know whether someone at Q. 24 Dream On Me communicated this to Go Global? 25 I don't know about it. Α.

| | | 57 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | Q. The second point is same | |
| 3 | administrative, financial and legal rights as | |
| 4 | Go Global. Do you see that? | |
| 5 | A. Yes. | |
| 6 | Q. Just to go back up, the first | |
| 7 | email, I believe, you previously testified | |
| 8 | that this was just this was something that | |
| 9 | wasn't specific to Go Global, but the second | |
| 10 | point down here says same legal rights as to | |
| 11 | Go Global. | |
| 12 | Does this refresh your recollection that | |
| 13 | the agenda you wrote with seven points up | |
| 14 | here was specifically with regard to Go | |
| 15 | Global? | |
| 16 | A. No, that's what I said. The | |
| 17 | meeting was on the 15th, then I would have | |
| 18 | done this for that meeting. | |
| 19 | Q. Okay. I misunderstood. I wanted | |
| 20 | to clarify. Thank you. | |
| 21 | For this second point, again this says | |
| 22 | same administrative, financial and legal | |
| 23 | rights as Go Global. Why are you telling | |
| 24 | Dream On Me about this particular caveat? | |
| 25 | A. If you are entering as a partner of | |
| | | |

58 1 M. Gandhi 2 any company and there are two or three or four partners, you should all be on the same footing if you've done the same kind of investment. Q. Do you know if you communicated 6 7 this to Go Global? 8 Α. It was not my role to communicate 9 to them directly. That's what I was 10 communicating to the team. Do you know if someone at Dream On 11 Q. 12 Me communicated this to Go Global? You did 13 not communicate this to them on the June 12 14 meeting, is that right? 15 A. I don't remember that right now. 16 And also same question but for the 0. 17 Zoom meeting you had on June 10, did you 18 communicate this caveat or information to the 19 Go Global people? 2.0 Α. The June 10 meeting was only 21 introducing each other. 22 I understand, but I want to know if 23 this came up in the conversation. 24 I don't think so. If you're asking Α. 25 me what happened 18 months back, I probably

59 1 M. Gandhi don't remember exact conversations then, but logically it would not have happened at that 4 point. The third point is support team 6 from DOM to be involved in all functions, 7 business strategy, merchandising, sourcing, finance, technology and so on. 8 9 I think you know the pattern here, why 10 are you advising DOM about this caveat? 11 Α. Same thing like point two. Point 12 two, we should have the same rights and 13 things to be managing and what is going to be 14 the team from DOM that should be preparing 15 for this afterwards. 16 Do you know if you communicated 0. 17 this caveat to Go Global? 18 Α. I don't remember that. 19 Do you know if anyone from Dream On Q. 2.0 Me communicated this caveat to Go Global? 21 I don't recall that, but obviously 22 there was a meeting and they discussed this 23 briefly, you know, what would be our role, 24 each company. 25 Is that at the 15th meeting or Q.

60 1 M. Gandhi 2 another meeting? I don't remember -- that was the meeting that was held in the office, that's 4 the meeting I'm talking about. 6 (Whereupon, at this time, an 7 exhibit was displayed via Zoom.) 8 (Whereupon, at this time, a 9 document was marked as Plaintiff's Exhibit 6, as of this date.) 10 11 Ο. I'm sharing another document with you. This will be Exhibit 6. This is an 12 13 email sent from Avish to you, Milan, as well 14 as to Mark. The subject is Go Global BBB 15 document link. It is dated June 14. 16 bears Bates number DOM2800. Do you recognize 17 this document, Milan? 18 Yes, that may be an email -- if it 19 was an email -- that should be an email. 2.0 Q. Do you know why Avish sent this 21 email? 22 I don't know. 23 This email attaches a document 24 labeled 1.6.1 GG baby LRP model version 9. 25 Do you see that?

61 M. Gandhi 1 2 Α. Yes. 3 Do you need to --Q. 4 Α. I can open it. I can see it clear. Yes, I read that. 6 Q. Did you open that document? 7 Α. No. 8 Q. The contents of this email is just a Dropbox link. Do you see that? 9 10 Α. Yes. 11 Q. Dropbox link. Sorry. 12 Α. Yes. 13 Do you know how Dream On Me shares 14 and stores documents and information? 15 I don't know that. That should be Α. 16 a tech question, not for me. 17 Do you know if they use Dropbox? Q. I don't remember. I never had to 18 19 use it so I don't know. 20 You've never opened up a Dropbox Q. 21 link for Dream On Me? 22 Α. No. 23 Q. No. 24 (Whereupon, at this time, an 25 exhibit was displayed via Zoom.)

62 M. Gandhi 1 2 (Whereupon, at this time, a 3 document was marked as Plaintiff's 4 Exhibit 7, as of this date.) I'm now sharing another document 6 with you. This will be Exhibit 7. This is 7 an email from Avish. It is dated Monday 8 June 19. It is sent to Jacob Sod, Scott 9 Englander, Milan Gandhi and Mark Srour. Subject, buybuy BABY. And the document bears 10 11 Bates number DOM 10868. Do you recognize 12 this document, Milan? 13 I see it. Α. 14 Do you recall it though is what I'm 15 asking. 16 No, I don't recall this, but I see Α. 17 it and I remember that. 18 Do you see that this email was sent Q. 19 to Jacob Sod? 2.0 Α. Yes. 21 Do you know who Jacob Sod is? Q. 22 I don't know him personally. I met 23 him, but I don't know who he is. 24 Q. You met him? 25 Α. Yes.

| M. Gandhi Q. When did you meet him? A. I don't recall the date, but I did | |
|---|--|
| 3 A. I don't recall the date, but I did | |
| · | |
| | |
| 4 meet him and Scott. | |
| 5 Q. Do you know if you met him in | |
| 6 relation to the bankruptcy auction that is | |
| 7 subject of this lawsuit? | |
| 8 A. No, that was about the same auction | |
| 9 that they were exploring if they wanted to | |
| 10 participate. | |
| 11 Q. When you met Jacob, you discussed | |
| 12 whether he would participate in the auction | |
| 13 for buybuy BABY's assets? | |
| 14 A. I didn't discuss anything with him. | |
| 15 It was Mark and Avish who were discussing. | |
| 16 Q. Were you present for that | |
| 17 conversation? | |
| 18 A. Yes. | |
| 19 Q. What did they discuss? | |
| 20 A. They discussed about the | |
| 21 opportunity and what they have been doing for | |
| 22 the last ten years supplying to this company. | |
| Q. When you say they, are you | |
| 24 referring to Dream On Me? | |
| 25 A. Dream On Me, yes. | |

64 1 M. Gandhi Q. And what did Jacob Sod say in response to that? 4 Now I don't know what exactly he said. He was initially interested in 6 exploring it further, whether he would like 7 to get into this auction or not, I think. 8 They were on the dining table in a busy 9 restaurant so I don't remember having heard 10 everything that they were talking. Is it fair to say that Jacob Sod 11 Q. 12 was interested in this opportunity? 13 He was listening to this. I don't 14 know whether he was actually going for it or 15 not, but he was listening to it. 16 Did Jacob Sod have any questions at Q. 17 that meeting? 18 They were talking to each other and 19 I was sitting on the other side so I don't 2.0 remember what questioning they were doing to 21 each other. 22 Do you know if they discussed any 23 documents at that meeting? 24 I don't recall anything because I did not hear much. 25

65 1 M. Gandhi 2 Were you not in the same booth as Q. them? 4 It was a big table in a busy restaurant. I was sitting on one side and they were sitting on the other side because I 6 7 am a vegetarian and they are not so I had to 8 keep myself away from them. 9 What else do you remember at this 10 meeting? 11 Α. It was a good meeting, that they 12 were talking and I think it was just talking. 13 Was Scott Englander at this Ο. 14 meeting? 15 Α. Yes. 16 Do you recall what Scott Englander Q. 17 said at this meeting? 18 They were all on one side and I was 19 on the other side of it so I didn't hear many 2.0 of the things they were talking about. And I 21 didn't speak the same language. Sometimes 22 they would have spoken the language that I 23 didn't understand also, possible. 24 They were speaking in a different Q. 25 language?

66 1 M. Gandhi 2 They would have spoken in English, Α. but since I was sitting away I would not have 4 heard them properly when they were talking. Okay. Sorry, I misunderstood. 6 realize this person's name isn't on this 7 email, do you know who Joseph Friedland is? 8 Α. I believe that he's one of the investors if I remember correctly. 9 Do you know if Jacob Sod is an 10 Ο. investor? 11 12 Α. No, I don't know. 13 What about Scott Englander? 14 I think he is a property manager if 15 I remember correctly. 16 What I want to know, is Scott Q. 17 Englander an investor in the new company that 18 Dream On Me set up to -- when it purchased 19 the bankruptcy assets? 2.0 Α. I doubt -- I'm not sure, but I 21 doubt because he was only a manager of the 22 property. 23 Just circling back to Joseph 24 Friedland, did Joseph Friedland attend this 25 meeting that you and Mark had with Scott

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| 1 | M. Gandhi | |
| 2 | Englander and Jacob Sod? | |
| 3 | A. No. | |
| 4 | Q. Do you know when that meeting | |
| 5 | occurred? | |
| 6 | A. I don't remember the date, but it | |
| 7 | should be around the same time. | |
| 8 | Q. The same time as this email? | |
| 9 | A. No. No, around when the activities | |
| 10 | were happening. | |
| 11 | Q. Are you able to approximate it for | |
| 12 | me? | |
| 13 | A. It should have been prior to the | |
| 14 | auction. | |
| 15 | Q. Do you know if it happened after | |
| 16 | June 15? | |
| 17 | A. What was the auction date? | |
| 18 | Q. There were actually that's a | |
| 19 | difficult question because there were | |
| 20 | multiple dates? | |
| 21 | A. There was so many moving targets in | |
| 22 | those days. Nobody exactly knew what was | |
| 23 | going on. Every hour there was some rumors | |
| 24 | about the company in the market. People were | |
| 25 | talking different things. Nobody knew | |

68 M. Gandhi 1 2 anything. 3 Do you know whether that meeting Q. happened after Dream On Me had its in-person 4 meeting with Go Global? 6 I remember it was prior to the 7 final auction. I don't know whether it was 8 before or after this meeting or not. That I don't know. 10 Q. So in this email Avish is sending a 11 link to the data room. Do you see that? 12 Α. Yes. 13 And at the bottom there's a Dropbox 14 link. Do you see that? 15 Α. Yes. 16 Do you know why Avish sent this 17 email? 18 I have no idea. They must have 19 been having some conversation and I was not 20 party to any such conversations. 21 You're on this email? Ο. 22 There were thousands of 23 emails that are coming and going everyday. 24 don't read most of the emails because it 25 doesn't concern me.

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| 1 | M. Gandhi | |
| 2 | Q. Did you click on the Dropbox | |
| 3 | A. No. | |
| 4 | Q link in this email? | |
| 5 | A. No. | |
| 6 | Q. You have no idea what was in there? | |
| 7 | A. No. | |
| 8 | MR. BERLOWITZ: I think I'm moving | |
| 9 | pretty quickly here. I don't think this | |
| 10 | is going to I'll see what happens. I | |
| 11 | don't think it's going to go that much | |
| 12 | longer. Do you want to take a five | |
| 13 | minute break? | |
| 14 | MR. MURPHY: Yes. | |
| 15 | (Whereupon, at this time, there was | |
| 16 | a pause in the proceeding.) | |
| 17 | (Whereupon, at this time, an | |
| 18 | exhibit was displayed via Zoom.) | |
| 19 | Q. I want to double back to a document | |
| 20 | I have shown you previously. This is exhibit | |
| 21 | 2. I want to scroll to the second page. | |
| 22 | There's an email down here from Christian | |
| 23 | Tempke. Do you know who Christian Tempke is? | |
| 24 | A. He is from Lazard, right? | |
| 25 | Q. Do you remember having | |
| | | |

70 1 M. Gandhi conversations with him about the buybuy BABY 3 bankruptcy auction? 4 Yes. As I said, I was facilitating the calls between them and Dream On Me and 6 sometime sending the messages for them also. 7 Q. What were the nature of your 8 conversations with Christian Tempke? 9 I would have outlined some 10 processes to how it is going to happen, 11 what -- he would have outlined the process, how the client should look at it and how this 12 13 would proceed if they are interested. 14 Do you remember anything that you 15 said to Mr. Tempke? 16 I was talking on behalf of Α. No. 17 Dream On Me so I would have told him -- I 18 would relayed the message and talked to them, 19 that is what you are suggesting. 2.0 Q. Did you ever relay a message to 21 Mr. Tempke on behalf of Dream On Me? 22 Difficult question to answer. 23 don't know. There was so many phone calls in 24 those five or seven days. I would have said 25 something to both parties based on whatever

71 1 M. Gandhi 2 they were talking to me. 3 What would you have said? Q. 4 Only about this transaction, yes, they will be coming to the auction, what time 6 the auction would be, what they're supposed 7 to be doing, how they should be coming up 8 into the auction, everything. 9 In this email Mr. Tempke writes, 10 "Christian, per our conversation I wanted to connect you to Milan who is advising Dream On 11 12 Milan will add his client. I would 13 encourage you to speak directly about a 14 potential baby going concern transaction and 15 see whether a partnership makes sense." 16 you see that? 17 Yes. Α. 18 Do you know who the Christian that 19 Mr. Tempke is referring to in this email is? 2.0 Α. That's a Go Global person. 21 Is that Christian Feuer? 0. 22 I think that's the only Christian I 23 know. Isn't this -- yes, it is right on top. 24 It says they're going to connect me and he is 25 connecting me.

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| 1 | M. Gandhi | |
| 2 | Q. Okay. At the end of the | |
| 3 | penultimate sentence, see whether a | |
| 4 | partnership makes sense, do you see that? | |
| 5 | A. Yes. | |
| 6 | Q. Do you know why Mr. Tempke made | |
| 7 | this suggestion? | |
| 8 | A. No, I don't know that, why he made | |
| 9 | that suggestion to them and Dream On Me. | |
| 10 | Maybe because he might have seem some sort of | |
| 11 | synergy. | |
| 12 | Q. Did you ask him why he made this | |
| 13 | suggestion? | |
| 14 | A. I'm just asking myself that. Isn't | |
| 15 | it in the interest of Lazard that they find a | |
| 16 | buyer so they can get paid properly, I | |
| 17 | believe? | |
| 18 | Q. I'm asking whether you asked | |
| 19 | Mr. Tempke about this. | |
| 20 | A. No, I did not. | |
| 21 | (Whereupon, at this time, an | |
| 22 | exhibit was displayed via Zoom.) | |
| 23 | (Whereupon, at this time, a | |
| 24 | document was marked as Plaintiff's | |
| 25 | Exhibit 8, as of this date.) | |

73 1 M. Gandhi 2 I'm sharing another document with Q. 3 you. I believe this is Exhibit 8. I will mark it as Exhibit 8. This is an email from Christian Tempke 6 dated June 17 and it is sent to Milan. And 7 it bears Bates number DOM 2920. Do you 8 recognize this document? 9 I'm seeing it now, so yes. 10 Actually I will show you a slightly different document, but it's the same email 11 12 chain but with more content. One moment. 13 (Whereupon, at this time, there was 14 a pause in the proceeding.) 15 (Whereupon, at this time, an 16 exhibit was displayed via Zoom.) 17 (Whereupon, at this time, a 18 document was marked as Plaintiff's 19 Exhibit 9, as of this date.) 2.0 We're marking this Exhibit 9. Q. 21 will go back between these two a little bit. 22 I want to make sure you have the full picture 23 here. Do you recognize this document? Yes, I read this now. 24 Α. 25 Christian Tempke is writing, "I Q.

74 1 M. Gandhi 2 think, but I continue to think that you will need to cut a deal with Go Global to preserve 4 a going concern of the business." Do you see t.hat.? 6 Α. Yes. 7 Do you know why Christian wrote 8 t.hat.? 9 They must have seen the kind of 10 synergy because they are the people who know 11 how to operate. They would have seen that 12 Mark is somebody that can supply the 13 furniture properly, but he must be encouraged 14 by that conversation and the meeting. 15 Did you have a conversation with Q. 16 Mr. Tempke about this? 17 Yes, I did speak to him and he 18 explained to me why it would be better for 19 both the parties. 2.0 What else did he tell you about --Q. 21 I don't recall anything more, but 22 the essence that I should go back and talk to 23 Dream On Me and tell them that if they want to make a deal, they can talk to Go Global. 24 25 Did you do that? Q.

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| 1 | M. Gandhi | |
| 2 | A. I informed them. | |
| 3 | Q. Who did you inform? | |
| 4 | A. Mark. | |
| 5 | Q. And how did you inform Mark? | |
| 6 | A. I told him that we had the | |
| 7 | conversation and he was encouraged by the | |
| 8 | meeting, but since you both were not agreeing | |
| 9 | to the terms, he's still saying there is a | |
| 10 | chance that it can work out better. | |
| 11 | Q. This was an in-person conversation | |
| 12 | you had with Mark? | |
| 13 | A. Maybe on the phone. | |
| 14 | Q. Okay. Did he say anything else? | |
| 15 | A. No. I keep repeating myself that I | |
| 16 | am a facilitator, so I kept talking to so | |
| 17 | many things to so many people in those seven | |
| 18 | or ten days. I don't even remember most of | |
| 19 | those things now. | |
| 20 | Q. Is that because that was a long | |
| 21 | time ago? | |
| 22 | A. Both long time ago as well as, you | |
| 23 | know, I had my other assignments. I was | |
| 24 | working on my own things also, right. | |
| 25 | Q. You were working on other | |

76 M. Gandhi 1 2 projects --3 Α. Yes. 4 -- while you were working on this project for Dream On Me? 6 Α. Right. 7 Was this a particularly difficult 8 project for Dream On Me? I don't know about that past 10 history so I can't comment on that. What about your own experience 11 Q. 12 working on this project, was it difficult? 13 I think the size was humungous. 14 it was difficult or not I don't know, but it 15 was humungous because they were more than a 16 billion dollar company at some point so it 17 was a lot of discipline if you want to do 18 something. 19 Q. Do you know if you were working 20 long hours on this project at the time? 21 Α. No. 22 You weren't working long hours? Ο. Not at all. 23 Α. Do you know if other people at 24 25 Dream On Me were?

77 M. Gandhi 1 2 I don't know about them. Α. 3 (Whereupon, at this time, an 4 exhibit was displayed via Zoom.) I'm going back to a different 6 version of this email. I'm, for the record, 7 I'm on document bearing Bates number DOM 2920. And I'm looking at the email portion 8 9 of this chain, Milan, where you send an email 10 and you write, "Hi Christian. Just want to know if anyone submitted bid." Do you see 11 12 that portion? 13 Α. Yes. 14 Do you know who else was submitting 15 a bid at this point? 16 Α. No. 17 Do you know who was -- did you have 0. 18 an idea of your potential competitors at this 19 point in the auction? 2.0 Α. No, we knew the competition when we 21 went to the bidding, but before that, I don't 22 know who were the parties. 23 Did you have an idea --Q. 24 Α. No. 25 -- about people, about entities Q.

78 M. Gandhi 1 2 that might be bidding? Α. I did not know. What about Go Global? 4 Ο. Go Global only came into the picture on those specific dates, but after 6 7 that I don't know about it. Do you know whether you would have 8 Q. 9 considered them a potential competitor in the 10 bidding process? 11 Α. I don't know whether they were 12 participating or not. 13 I understand that you don't know. 14 What I'm asking is, would you have, at that 15 time, considered them a potential bidder? 16 Yeah, if they were interested, they Α. 17 would have also considered how to go about 18 it. So they could have been a potential 19 bidder at that point. 2.0 Do you know whether there were Q. 21 other entities who were considering competing 22 or submitting a bid? 23 Α. No. 24 You don't know any other company? Q. 25 Α. No.

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| 1 | M. Gandhi | |
| 2 | Q. Do you know if you spoke about | |
| 3 | other potential bidders with people from | |
| 4 | Dream On Me? | |
| 5 | A. I told them that any company that | |
| 6 | is in the same line of business could | |
| 7 | potentially become a bidder. And it could be | |
| 8 | a retailer themselves or it could be | |
| 9 | wholesalers like them. Everybody would be | |
| 10 | interested because it's an iconic name. | |
| 11 | (Whereupon, at this time, an | |
| 12 | exhibit was displayed via Zoom.) | |
| 13 | (Whereupon, at this time, a | |
| 14 | document was marked as Plaintiff's | |
| 15 | Exhibit 10, as of this date.) | |
| 16 | Q. I'm sharing this another document. | |
| 17 | We will mark this as Exhibit 10. This is an | |
| 18 | email from Brendan Shay to Mark Srour, | |
| 19 | Avish Dahiya And Milan Gandhi. Christian | |
| 20 | Tempke is cc'd. It's Bates stamped DOM | |
| 21 | 11301. | |
| 22 | Milan, do you recognize this document? | |
| 23 | A. Yes. | |
| 24 | Q. And do you know who Brendan Shay | |
| 25 | is? | |

80 M. Gandhi 1 2 He works at Lazard. I think he is Α. an associate or something over there. He writes, "I had a good 4 Q. conversation with Milan last night regarding 6 next steps for the baby sale process." The 7 sentence goes on. Do you see that sentence? 8 Α. Yes. 9 What did you discuss with Brendan? 10 I asked him about what specific 11 steps are required to submit a bid. 12 0. At that point you didn't know what 13 specific steps were required? 14 Nobody knew it. Because there Α. No. 15 were no announcements about what we need to 16 do or anybody needs to do for that. 17 At Dream On Me, in relation to this 18 bankruptcy auction, were you in charge of 19 putting together the logistics of how this 2.0 bid would be submitted? 21 Α. No. 22 Who was? Ο. 23 Α. I don't know. It could be Avish or 24 Mark or someone else that they would have 25 appointed.

81 1 M. Gandhi If you weren't in charge of that, Q. why were you having this conversation with Brendan Shay? 4 Because Brendan recognized that I 6 can communicate better with these people so 7 he called me and then I communicated to them. 8 Listen, this is what they are confused about 9 as to what they need to do if they want to 10 qualify for the bid and that is what he told 11 me, because there are steps that need to be 12 taken. I was communicating between both the 13 parties. 14 And at this point in time on 15 June 22, do you know whether Dream On Me knew 16 how to submit a bid? 17 After this email they would have 18 known it, right? 19 I'm asking if they knew before this Q. 2.0 email. 21 Α. No. 22 They didn't know? Ο. 23 Α. I don't think so because there was 24 no official exchange of information before 25 this date.

82 M. Gandhi 1 2 The next paragraph begins with the Q. sentence, "The formal deadline to receive 4 your completed bid package so you could participate in the auction was last Friday, 6 June 16." Do you see that sentence? 7 Α. Yes. 8 This email is dated June 22, is 9 that correct? 10 Α. Right. Dream On Me missed that June 16 11 Ο. 12 deadline? 13 From this email it looks like they 14 did not put anything there. 15 Do you know why Dream On Me missed 16 the deadline? 17 I don't know that. 18 (Whereupon, at this time, an 19 exhibit was displayed via Zoom.) 2.0 (Whereupon, at this time, a 21 document was marked as Plaintiff's 22 Exhibit 11, as of this date.) 23 And this is another document that I Q. 24 will mark as Exhibit 11. This is an email 25 from Avish Dahiya. It is sent to Milan as

83 1 M. Gandhi 2 well as Mark Srour. The subject is BBBY cash flow model. The first page is Bates stamped DOM 11714. This is a somewhat dense and 4 lengthy email. I want you to read it and 6 then tell me when you're done reading it. 7 Also tell me when I can scroll down for 8 you. 9 Α. Okay. 10 (Whereupon, at this time, the 11 attorney scrolled through the exhibit as 12 requested.) 13 Can you scroll it? 14 MR. BERLOWITZ: Of course. 15 (Whereupon, at this time, the 16 attorney scrolled through the exhibit as 17 requested.) 18 Okay, I read it. Α. 19 Do you recognize this email? Q. 20 Yes, now I recollect this. Α. 21 In the first paragraph Avish Q. 22 writes, "Hi Mark and Milan. Check the email 23 from Lazard. They are indirectly telling us 24 to do our own work. This also shows our 25 inability to do certain due diligence

84 1 M. Gandhi 2 internally. Every other bidder has done more extensive work." Do you see that? Α. 4 Yes. Do you agree that as of the date of this email every other bidder had done more 6 7 extensive work? 8 Α. I don't know because I never went 9 into it. I don't participate -- I don't know 10 because I did not go into the data room, but based on what he has said below where there 11 12 is more information coming into the data 13 room, so I think he presumed that other 14 people asked for more information and that is 15 where he's seeing more data and he's saying that we haven't done that kind of due 16 17 diligence. 18 Do you know whether Dream On Me had 19 done that kind of due diligence at this 20 point? 21 I don't know that. 22 Ο. Okay. 23 But he's clearly saying that other 24 people have done more so there was some done, 25 not done everything.

85 1 M. Gandhi 2 Do you know what due diligence Q. Dream On Me had done up to this point? 3 4 Α. No, I don't. As I said earlier, strategy, due diligence was done by those 6 people. But besides they would have done 7 some understanding of the technology, the 8 numbers, the requirement of people. 9 Did you speak with Avish about this 10 email at any point? 11 Α. Not specifically about this, but, 12 in general, and if this is something similar 13 to what I had written in one of my emails 14 that, you know, you need a team to work on 15 such a project. You cannot be doing this by 16 your own people in your company. You need to 17 hire a due diligence firm who can do it on 18 your behalf. 19 Did you speak with Avish about the Q. 2.0 amount of work Dream On Me had performed up 21 to this point on June 23? 22 I did not ask specific questions, 23 but he said that, you know, they have done a 24 good amount of understanding where the 25 business stands today so I believe that based

86 1 M. Gandhi 2 on whatever he has done along with the other people, he would have got some good idea 4 about the business moving forward. When did he tell you about that? I don't remember the date, but it 6 7 was one of those conversations that I had 8 with him. 9 Do you know if that was before or 10 after this email? 11 No, I don't remember that. 12 Do you recall having conversations 13 with Avish about the contents of this email? 14 Not specifically about this 15 content, but it is similar to what I had said 16 earlier, you need exposure in all different 17 fields as part of a team who can then start 18 working on any project. 19 So he laid out this in detail for Mark 2.0 to know about these things. You need an 21 expert tech was one big ask because 22 everything was related to tech. You know, the data, how to move the data, how to 23 24 disintegrate the entire function, where to take it on a different level, who will manage 25

87 1 M. Gandhi 2 it, who will control it. The next paragraph says, "We have Q. 4 to develop this ourselves based on what has been already shared. Milan, can you help? 6 Can we even do this?" Do you see that? 7 Α. Yes. Do you know what kind of help Avish 8 is asking you for here? 9 I think it was a mindset kind of 10 11 discussion where, you know, he wanted to 12 emphasize that you need a dedicated team to 13 work on all these things and he was just 14 saying that Milan, you should also tell Mark 15 that we need a dedicated team. 16 Did Dream On Me have a dedicated 0. 17 team to work on these issues? I don't know about it. Avish was 18 Α. 19 definitely working very much on this. And he 20 must have taken help from other people. 21 But you don't know if there was a 0. 22 team at Dream On Me? 23 There was no assigned team that I 24 am aware of. 25 He's asking can we even do this? Q.

88 1 M. Gandhi 2 Do you see that part? 3 Α. Yes. 4 Did you talk to Avish about this? No, as I said, there was no 6 specific conversation, but it was questioning 7 that if we had to do all this work, can we do 8 it or not. 9 The next paragraph begins with, 10 "Lack of proper internal teams, professionals 11 to work on this project, we are all shooting 12 in the dark with no internal capabilities to 13 help." Do you see that? 14 Α. Yes. 15 Do you agree that Dream On Me had a 16 lack of proper internal teams and 17 professionals to work on this project? 18 He's saying it. I don't agree or Α. 19 disagree with that. 20 Q. I understand that he's saying that, 21 I'm asking if you agree with that statement. 22 I don't know about it because if he 23 was working on it and if he did not get full 24 support from other people, he might have made 25 this statement that, you know, we don't have

89 1 M. Gandhi 2 proper professionals to work on this project. When you spoke to Avish, did Avish Q. express that was from a lack of internal 4 teams or professionals to work on this 6 project? 7 I think he expressed about the 8 timing concerns, very little time to do so 9 much. 10 What else did he say about the timing concerns? 11 12 Yeah, because there were deadlines 13 happening every week and he says Milan, every 14 week the numbers are changing. We don't know 15 which number to shoot for and by the time we 16 reached to one thing, something else happens. 17 So it was more worried about the timing. 18 Because it was not according to what he 19 wanted. He wanted, you know, proper three to 2.0 six months to properly analyze and evaluate 21 things. 22 Would you agree that the timeline 23 was very compressed to work on this project? 24 Α. Yes. 25 Would you agree that there was a Q.

90 1 M. Gandhi lot of information to process in this project? Α. 4 Yes. Would you agree that Dream On Me 6 had not reviewed enough information as of 7 June 23? 8 Α. I don't know. I don't know that. 9 Q. Did you review any information? 10 Α. No. 11 Q. The bottom, I'll try and highlight 12 this for you, this sentence here, "We are 13 just going with BBB team data and did not do 14 any due diligence on data in the data room." 15 Do you see that sentence? 16 Α. Yes. 17 Do you know whether Dream On Me did 18 its own analysis of the data in the Lazard 19 data room as of the date of this email? 2.0 Α. I don't know specifically, but 21 there were data I seen that were downloaded 22 from the Lazard data room that is what he's 23 referring to here. They were relying on the 24 data that Lazard or probably that other 25 financial form that had been prepared for all

91 1 M. Gandhi 2 potential bidders to look at. The next sentence reads, "A lot of Q. information is in the data room that we 4 should have looked at regarding HR, legal, 6 leases, stores, financial and budgets, 7 planning." Do you see that sentence? 8 Α. Yes. 9 Do you agree that there was a lot 10 of information concerning those categories that Dream On Me did not look at? 11 12 I did not go into that data room, 13 but looking at what he is saying, there must 14 be a lot of information available there. 15 Did you speak to Avish about this Q. 16 particular concern that he had? 17 This is similar to what I said 18 earlier so I didn't have to speak with him. 19 I was generally telling them that you have 2.0 to -- need to have a dedicated team and he is 21 detailing what a dedicated teams means. 22 is for Mark to review then anybody else. 23 Understood. But today, to the best Q. of your knowledge, do you know whether Dream 24 25 On Me did look at the data room with regard

92 1 M. Gandhi to HR, legal, lease, stores, financials --2 financial and budgets and planning? 4 Except for the numbers, I don't know anything else they had because I did not 6 see any data with me. 7 Q. What do you mean except for the 8 numbers? 9 Α. The financial numbers. They were 10 doing \$1.4 billion and they had \$120 or 11 something. 12 So you were looking at financial 13 numbers as part of your role in this deal? 14 No. No. He had mentioned Α. No. 15 that when they were at their high they were doing \$1.4 billion is sales. 16 17 Avish told that to you? Ο. 18 Α. Yes. 19 You weren't looking at finance, Q. 2.0 financial numbers in this, as part of this 21 project? 22 It wasn't my due diligence role to 23 look into any numbers. I was just advising 24 them what they should do and that is why in 25 the following paragraph it talks about

93 1 M. Gandhi 2 different kinds of people that should be doing different roles. I understand that wasn't your role. 4 My question is, did you look at any documents 6 that were -- that had data, had financial 7 data in relation to that project? 8 Α. There was one spread sheet I looked 9 I don't remember what specific spread 10 sheet was. 11 Q. Do you know where it came from? 12 Α. No, I got it from Avish. 13 Q. Did he email it to you? 14 Not sure if I got the printout for Α. 15 the email. 16 Do you recall what the document Q. 17 said? It was about the -- historical 18 19 financial performance of buybuy BABY. 2.0 It wasn't future looking, is that Q. 21 accurate? 22 I think there was another one that was showing if you continue with the 95 23 24 stores, then this will happen or something 25 like that. Because they had 120 stores and

94 1 M. Gandhi 2 by the time data was being stored, I think they closed down, you know, some stores so there was another conversation about 95 stores. 6 The next paragraph reads, "Like Go 7 Global, which had a team of eight working on BBB, we should have by now made a team of 8 9 experts who would have been looking at all 10 aspects of this business and have a plan of 11 execution during transition time." Do you 12 see that sentence? 13 Α. Yes. 14 Do you agree that Dream On Me did 15 not have a team of experts working on this 16 matter? 17 I don't know who were working on 18 it, but as I always say, you need to have a 19 dedicated team. You might have people that 2.0 might be doing their own job and also doing 21 this and not providing enough incite on the 22 reality. A dedicated teams always helps and 23 that's what I told them also. 24 But you don't know whether Dream On 25 Me had a dedicated team, is that accurate?

95 1 M. Gandhi 2 Yes, I don't know if they had a Α. dedicated team other than Avish was spending a lot of time on this. 4 And your main communications was 6 with Avish and Mark, is that accurate? 7 Α. Yes. 8 The next paragraph starts with, "It 9 is so critical and urgent for us to have this 10 team in place who are fully focused on this transaction. Our partners need information 11 12 and we needed to build the terms and 13 investment models/deal sheet that we could 14 have presented including NDA's. We have been 15 sharing information across all and exposing 16 ourselves in the process." Do you see that 17 paragraph? Yes. 18 Α. 19 Do you know whether as of the date Q. 20 of this email, which is June 23, whether 21 Dream On Me had prepared a model or deal 22 sheet? 23 I don't recall having seen that. 24 Do you know whether Dream On Me was 25 sharing information with other parties?

| | | 96 |
|----|---|----|
| 1 | M. Gandhi | |
| 2 | A. I don't know that. | |
| 3 | Q. Did you speak with Avish about this | |
| 4 | concerns? | |
| 5 | A. No. | |
| 6 | Q. Avish never told you he was | |
| 7 | concerned about the fact that Dream On Me was | |
| 8 | sharing information and exposing themselves | |
| 9 | in the process? | |
| 10 | A. I was not even meeting Avish. It | |
| 11 | was more phone conversations all the time and | |
| 12 | many times, as I said, I was not even reading | |
| 13 | all these emails in detail because that was | |
| 14 | not something I was supposed to be doing. | |
| 15 | Q. The conversations that you had with | |
| 16 | Avish on the phone, are you distinguishing | |
| 17 | the conversation with the ones you had in | |
| 18 | person? | |
| 19 | A. There were conversations both | |
| 20 | in-person and on the phone. | |
| 21 | Q. Okay. I wanted to make sure that | |
| 22 | when I say when you spoke with Milan, I'm | |
| 23 | talking | |
| 24 | A. I'm Milan. | |
| 25 | MR. MURPHY: Avish. | |
| 1 | | |

97 1 M. Gandhi When you spoke with Avish, I Q. apologize, when you spoke with Avish, when I 4 say when you spoke with Avish, I'm referring to in-person conversations and I am referring 6 to a phone call, I'm referring to video 7 calls, do you understand that? 8 Α. Yes. 9 Do you know whether when you spoke 10 to Avish about what's in this email, whether 11 this was a phone call? 12 No, I don't remember it. 13 You don't remember if it was in 14 person either or a video call? 15 As I told you, there were a number Α. 16 of conversations. There was no specific 17 conversation about this specific 18 conversation, but concerns were laid out 19 that, you know, what other people are doing 2.0 and what we should be doing. 21 Do you know who at Dream On Me 0. 22 would have been responsible for developing a 23 financial model in relation to this 24 bankruptcy auction? 25 They had hired an outside person Α.

98 M. Gandhi 1 2 and I don't remember him, but there was an outside person that I was passing the data 4 to. Do you know who that person is? 6 I don't recollect the name, but it 7 was an outside person. I don't know what his 8 name was. 9 Do you recall when you sent that 10 information? 11 Α. No, I don't remember those things. 12 0. Do you know if it was after you 13 were introduced to Go Global? 14 No, I don't know about those 15 specific timelines, but he was doing some 16 work developing their own model or something. 17 But you don't recall who that was? 0. 18 I don't remember the name. I know 19 the person, but I don't remember the name 2.0 right now. 21 You know the person, but you don't 0. 22 remember his name, is that what you're 23 saying? 24 Yes. Yes. Α. 25 It's just one person? Q.

| | | 99 |
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| 1 | M. Gandhi | |
| 2 | A. Yes, it was one person doing work. | |
| 3 | Q. This was someone outside of Dream | |
| 4 | On Me? | |
| 5 | A. Yes. | |
| 6 | Q. Do you know when this person gave | |
| 7 | Dream On Me work product? | |
| 8 | A. I don't recollect that exact | |
| 9 | timing. | |
| 10 | Q. Do you know if it was in July? | |
| 11 | A. I don't when was that. | |
| 12 | Q. Do you know if it was after the | |
| 13 | bankruptcy auction for the BBB intellectual | |
| 14 | property? | |
| 15 | A. It should have been before. I | |
| 16 | don't know. Why would they do it after? I | |
| 17 | don't recollect that. | |
| 18 | Q. That's fine. | |
| 19 | (Whereupon, at this time, an | |
| 20 | exhibit was displayed via Zoom.) | |
| 21 | Q. I'm sharing with you another | |
| 22 | document. This will be Exhibit 12. | |
| 23 | (Whereupon, at this time, a | |
| 24 | document was marked as Plaintiff's | |
| 25 | Exhibit 12, as of this date.) | |

100 1 M. Gandhi 2 This an email from Milan. It is Q. sent to Avish as well as Ian Winters, Effie 4 Belhassen, Jacob Sod, Mark Srour, Gregory Preis, Stephanie Sweeney and Brendan Scott. 6 It is dated June 28. First page is Bates 7 number DOM 14065. 8 Let's start at the top here. This is a 9 somewhat lengthy chain. I'll try to do this 10 in bits and pieces. Let's look at the first 11 email that you sent here on June 28. Do you 12 recognize this email? 13 Yes, I'm reading it now. 14 I'll let you read it and then tell me when you're done, please. 15 16 (Whereupon, at this time, there was 17 a pause in the proceeding.) 18 Yes, I read this now. Α. 19 Do you recognize this email? Q. 2.0 Α. Yes, now. 21 Point number two says, "Financial 0. 22 model. He said they can make their people 23 available as needed, but they cannot be 24 responsible for any work and so he suggested 25 we hire an outside firm to prepare a

101 M. Gandhi 1 2 comprehensive financial model with business assumptions and plan. All data are in data room." Do you see that? 4 Α. Yes. 6 Ο. When you say he said, who are you 7 referring to? 8 Α. Christian. 9 Is that Christian Tempke? 10 Good question. I believe it should be Christian Tempke because he only knows 11 about the realistic numbers. 12 13 And he's telling you that --Christian Tempke works for Lazard, is that 14 15 right? 16 Α. Yes. 17 He's telling you that Lazard cannot 18 be responsible for any work, is that right? 19 Α. Right. 2.0 So he's telling you to hire an Q. 21 outside firm, is that accurate? 22 Α. Correct. 23 And he's telling you to do that in 24 order to prepare a comprehensive financial 25 model, is that right?

102 1 M. Gandhi 2 Α. Right. Is this what you were referring to Q. 4 previously when we were discussing the hiring of an outside consultant to prepare a financial model? 7 Α. This is the same thing that we kept 8 talking about that we needed to do, have a 9 legal expert, financial expert. We need to 10 have an HR expert. We need to have a real estate expert for different functions. And 11 12 this is what Christian suggested. That we 13 should have their own people do these things. 14 Okay. This email is dated June 28, 15 is that right? 16 Α. Yes. 17 Does this refresh your recollection 0. 18 as to when Dream On Me hired this outside 19 consultant to prepare a financial model? 2.0 I don't recollect. It must have Α. 21 been done because there are so many people on 22 this email. I don't know the names of a few 23 of them right now. 24 Is it fair and accurate to say that Q. 25 this hadn't been done as of June 28 though?

103 1 M. Gandhi 2 Yes, because that's the email date, Α. 3 right? 4 Q. Of course. Is it fair to say that Dream On Me did not have a comprehensive 6 financial model with business assumptions and 7 plans as of the date of this email? 8 Α. They had it from the data room. 9 They wanted to -- they had the data room 10 model and the numbers of those were getting changed everyday. They had to redo 11 12 everything to understand what is happening. 13 When you say the data room, which 14 data room are you referring to? 15 Α. Lazard. 16 So they had the Lazard data room --Q. 17 Α. Yes. 18 Q. -- data? 19 Α. Yes. 2.0 Q. Do you know whether other entities 21 had access to the Lazard data room? 22 I think everybody who would have 23 signed an NDA would have access to that, 24 right. 25 Did you ever go into the Lazard Q.

| | 104 |
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| 1 | M. Gandhi |
| 2 | data room? |
| 3 | A. No. |
| 4 | Q. Do you know what was in the Lazard |
| 5 | data room? |
| 6 | A. No. |
| 7 | Q. Do you know how many documents were |
| 8 | in the Lazard data room? |
| 9 | A. No. |
| 10 | Q. Did anyone, in particular Avish or |
| 11 | Mark, talk to you about the Lazard data room? |
| 12 | A. About what? |
| 13 | Q. Right now I'm just asking did you |
| 14 | have a conversation with anyone about the |
| 15 | Lazard data room? |
| 16 | A. They were always talking. They |
| 17 | were always saying that Lazard's data room is |
| 18 | putting data putting up data and they were |
| 19 | accessing it. |
| 20 | Q. Do you know whether the Lazard data |
| 21 | room was being populated with new information |
| 22 | on a continual basis? |
| 23 | A. That is what Avish said in the |
| 24 | earlier email. |
| 25 | Q. Do you know who at Dream On Me was |

105 1 M. Gandhi 2 responsible for reviewing that information? 3 No. I don't know. 4 Do you know whether Dream On Me did review that information? 6 Yes, that is how this conversation 7 started and he looked at the data and then he 8 realized new data was coming up and changing 9 everything. 10 Q. When you say he, who are you 11 referring to? 12 Α. Avish. 13 Avish, okay. And what did he tell 14 you about new data coming in? 15 In this email? An earlier email he Α. 16 said that they are gradually adding the new 17 data. Q. Can you point where he said that in 18 19 this email? 2.0 Not in this email, the earlier long Α. 21 email that you saw. 22 Ο. I understand. 23 He was -- they were adding the new 24 data continually. 25 I wanted to direct your attention Q.

106 1 M. Gandhi to this email from Jacob Sod sent on June 28. This is part of the larger email chain within this exhibit. Milan, you're cc'd. 4 He writes, "Making sure we're 50/50 on 6 management, et cetera. Mark gets his salary 7 plus performance fee. Best records, Jacob." 8 Do you see email? 9 Α. Yes. 10 Do you know what Jacob is referring 11 to when he says make sure we're 50/50 on management? 12 13 This must be something to do with 14 that previous meeting. If you see there are 15 lawyers on this email. It must have been 16 between the lawyers and them. 17 Ο. You see --18 You see there are lawyers on this, 19 so lawyers would have worked with him 2.0 directly on this. 21 You don't know what he means by Ο. 22 this? 23 No. Α. 24 The second sentence, "Mark gets --" Q. 25 I'm saying you can see from this Α.

| | 107 |
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| 1 | M. Gandhi |
| 2 | email that he must have spoken about setting |
| 3 | the management built on the investment that |
| 4 | he was planning to bring in or do. |
| 5 | And this is something that, you know, |
| 6 | the lawyers would have worked out with him |
| 7 | directly. |
| 8 | Q. The second sentence reads, "Mark |
| 9 | gets his salary plus performance fee." Do |
| 10 | you see that? |
| 11 | A. Yes. |
| 12 | Q. Do you know whether Mark is getting |
| 13 | a salary from the company that owns the |
| 14 | buybuy BABY assets? |
| 15 | A. I'm not privy to that information. |
| 16 | Q. Do you know which company Dream On |
| 17 | Me used to house the buybuy BABY assets? |
| 18 | A. There was a separate company |
| 19 | created as far as I remember, but that's |
| 20 | about it. |
| 21 | Q. Do you know what the company's |
| 22 | called? |
| 23 | A. BBBY Acquisition, something like |
| 24 | that. |
| 25 | Q. BBBY Acquisition Company, does that |

108 M. Gandhi 1 sound accurate? 3 That looks like the name. 4 Are you involved with BBBY Q. Acquisition Company? 6 Α. No. 7 You have never done any work for 8 them? 9 Α. No. 10 Q. Do you know what Mark's salary is at BBBY Acquisition Company? 11 12 Α. No. 13 Do you know what his performance Ο. 14 fee is? 15 Α. No. 16 This is all part of the email 17 chain? 18 You can see the name of the lawyers 19 there so it is something lawyers would have 20 worked with them, not anybody else. 21 So here he is saying, "Do we have 0. 22 authority to bid to 10.2 at next round? And 23 by he, he is referring to Ian Winters. Do 24 you see the sentence? 25 Α. Yes.

109 1 M. Gandhi 2 Were you involved in determining or Q. 3 advising on how much Dream On Me should bid? This is my first learning 4 experience so that's why we hire the lawyer 6 who was very much into this and he was 7 advising Mark. 8 Q. Were you also advising Mark and 9 Dream On Me on that? 10 No, it was not my role to play 11 there. 12 Ο. Did you participate in discussing 13 about how much Dream On Me would bid? 14 No, that all happened at the 15 auction. 16 Did you go to the auction? Q. 17 Α. Yes. 18 What happened at the auction? Q. 19 Every time, there was -- there were Α. 20 a few parties sitting and a few parties on 21 the phone and then they were going around the 22 table asking what everybody wants to bid and 23 then somebody would say I need some time and 24 they will take a break and they will go back 25 in.

110 1 M. Gandhi 2 What was the first bid that Dream Q. On Me put in at the auction? 3 I don't remember. There were six, 4 Α. seven parties sitting there and there were a 6 few on the phone. So it was going like a 7 round table and everybody was -- I think they 8 made it mandatory they should put a hundred 9 thousand more bidding, not 10,000, 20,000 or 10 something. If somebody says 2 million, the 11 next person has to be 2.1, something like 12 that, which I don't remember exact amount, 13 but that is how it went. 14 To clarify, what you're saying is 15 that in order to submit a higher bid, the 16 minimum bid would have to be \$100,000 more 17 than the last one? I think a hundred or 200. 18 Α. 19 Something like that. 20 Q. Okay. 21 They specified that you cannot bid 22 10,000, you have to bid a specific number 23 more than the previous bidder. 24 I know I asked this, I want to make Q. 25 sure, you don't recall what Dream On Me's

111 1 M. Gandhi 2 opening bid was, is that right? Α. Yes. 4 Do you know how many rounds there were at the auction? 6 I think the process went on for 7 three, four hours and there were a few breaks 8 taken in between and they asked people to get out of the bid. So I don't know if there was 10 ever any count of the rounds. 11 It was -- they would go in a circle. If 12 somebody doesn't want to bid, they would go 13 out of the process. Next person bids 14 something. Then the other person, I need 15 time. Then you get a break. 16 So there were a few breaks in between. 17 Nobody counted the number of turns or 18 anything. 19 Do you know how many times Dream On Q. Me submitted a bid at this auction? 2.0 21 No, I don't remember. Α. 22 Do you know if it was more than 0. 23 once? 24 Α. Yes. 25 Do you know if it was more than Q.

112 1 M. Gandhi twice? 3 Α. Yes. 4 Do you know if it was more than three times? 6 Α. There were six bidders. Yes, it 7 should be more than three times. 8 Q. Do you know if it was more than four times? 9 It was a few times. I don't 10 remember four or ten or 15, but it wasn't --11 12 as I said, the process was going around and 13 then everybody will call or bid more and then 14 you continue bidding. It could have been 15 multiple times also. 16 Q. Do you recall having any 17 discussions with anyone at Dream On Me about 18 the amount Dream On Me was willing to bid to win the auction? 19 2.0 That was Mark's decision and he was Α. 21 working directly with Ian on that. We were 22 just there. 23 You're referring to Ian Winters. 24 Yes, he is the lawyer who 25 represented them.

113 M. Gandhi 1 2 So here we have Ian saying do we Q. have authority to bid to 10.2 the next go 4 around. Do you see that? Α. Yes. 6 And then in response Jacob Sod Ο. 7 replies, "Yes, that's max." Do you see that? 8 Α. Yes. 9 Do you know why that was the max? 10 Α. No, I don't know why that is the max. Because that must be Jacob's decision. 11 12 Ο. I understand that. What I'm 13 asking, do you know why that is the case? 14 No, I don't know the case because 15 he must have had his own financial things, 16 right, and he would have decided that is what 17 I have, money. I don't know why he is saying 18 that. 19 Do you know if Dream On Me bid more Q. 20 than 10.2 ultimately? 21 Α. Yes. 22 Do you know why Dream On Me was 23 willing to go above that 10.2 number? 24 Α. No. 25 Here's another email from Ian dated Q.

| | 1. | 14 |
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| 1 | M. Gandhi | |
| 2 | Wednesday June 28 that follows the email from | |
| 3 | Jacob Sod. | |
| 4 | Ian writes, "Based on our call, we have | |
| 5 | submitted additional and confirm a bid | |
| 6 | threshold of We submitted the | |
| 7 | last bid of Baby List has dropped out. | |
| 8 | It's just us and Everyday Health." Do you | |
| 9 | see that? | |
| 10 | A. Yes. | |
| 11 | Q. Do you recall that at a certain | |
| 12 | point the threshold increased to ? | |
| 13 | A. No. It was sold at 15 and a half. | |
| 14 | How did it go to 20? | |
| 15 | Q. The amount they would be willing to | |
| 16 | bid went up to Do you recall | |
| 17 | that? | |
| 18 | A. No. | |
| 19 | Q. There was no conversation about | |
| 20 | that at Dream On Me? | |
| 21 | A. The bid was 15.5 so I don't know | |
| 22 | what that 20 is. | |
| 23 | Q. Here in the next sentence he | |
| 24 | writes, "We submitted the last bid of ." | |
| 25 | Do you know if that means | |

115 M. Gandhi 1 2 Yes, everything was in millions at Α. 3 that point. That's more than , right? 4 Q. Correct. 6 Do you know why that increase was 7 made? 8 Α. I have -- we were all sitting 9 together. Mark was advising Ian to put up 10 the bid as the process was going on. And that is what I think he is mentioning in this 11 12 email, that now we have put the bid of 11. 13 Do you know what the basis for 14 these bid amounts was? 15 Α. No. 16 Do you know whether there was a 17 basis for these bid amounts? 18 They're not required to be because 19 the stalking horse was the company that 2.0 was -- I think there was or 21 something they were owed. They were the 22 stalking --23 I'm not asking if there's required 24 to be a basis. I'm asking if there was one. 25 No, I don't know about that. Α.

116 M. Gandhi 1 2 This is another email within the Q. email chain, Ian winters is writing, "We submitted the last bid of 15.5. Everyday 4 Health is conferencing." Do you see that? 6 Α. Yes. 7 He is saying here that they 8 submitted that -- Dream On Me submitted a bid of \$15.5 million? 9 10 A. Correct. 11 Q. Do you know if it was the winning bid? 12 13 Α. Yes. 14 That was the bid that had increased 15 over time throughout this auction, correct? 16 Yes. I think the auction started Α. 17 around 10:00 o'clock or something. 18 Do you know how high Dream On Me 19 was willing to go to win the auction? 20 Α. No. 21 Do you know if it was at least Ο. 22 \$20 million? 23 Α. No. 24 Q. You just don't know? 25 No, I don't know about it. Α.

| | 117 |
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| 1 | M. Gandhi |
| 2 | Q. As of the date of the auction, do |
| 3 | you know whether Dream On Me had a financial |
| 4 | model? |
| 5 | A. They had the Lazard model. |
| 6 | Q. Did they have a model that they |
| 7 | developed themselves? |
| 8 | A. I don't know that because being |
| 9 | outsourced, but whether they had it ready or |
| 10 | not, I don't know that. |
| 11 | MR. BERLOWITZ: It's 12:25. I want |
| 12 | to take I want to take lunch. I |
| 13 | don't think I have that much left to go, |
| 14 | but I want make sure. I might have a |
| 15 | few straggler questions. |
| 16 | THE WITNESS: I can continue. I'm |
| 17 | okay. |
| 18 | MR. BERLOWITZ: I'm saying I need a |
| 19 | break. |
| 20 | (Whereupon, at this time, there was |
| 21 | a pause in the proceeding.) |
| 22 | MR. BERLOWITZ: Let's come back at |
| 23 | one. |
| 24 | (Whereupon, at this time, a |
| 25 | luncheon recess was taken.) |

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118
 1
                              M. Gandhi
 2
            A-F-T-E-R-N-O-O-N
                                 S-E-S-S-I-O-N
     CONTINUED EXAMINATION BY
 4
     STEVEN BERLOWITZ, ESQ.:
                   I'm going to share another document
 6
         with you.
 7
                   (Whereupon, at this time, an
 8
              exhibit was displayed via Zoom.)
 9
                   (Whereupon, at this time, a
              document was marked as Plaintiff's
10
              Exhibit 13, as of this date.)
11
12
                   I believe this is going to be
13
         Exhibit 13. The top email is an email from
14
         Avish to Milan cc'q Mark. The first page is
15
        Bates number DOM 11729.
16
              Avish says, my comments below -- you'll
17
         see that, Milan, you wrote an email which I
18
         believe Avish then commented on.
19
              Let's first have you read this since
2.0
        there's a lot here and tell me when you're
21
         finished and let me know when I should scroll
22
         down for you.
23
                   (Whereupon, at this time, there was
24
              a pause in the proceeding.)
25
                   You can scroll.
              Α.
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119 M. Gandhi 1 2 (Whereupon, at this time, the 3 attorney scrolled through the exhibit as requested.) 4 I read it. Α. 6 Ο. Do you recognize this email? 7 Α. Honestly, this is the first time 8 I'm reading it now in this detail. 9 Q. Okay. 10 But my email -- we walked through 11 this. My email that I told them to prepare 12 all this and this is exactly what he's saying 13 that he created in the second point that's 14 directing more container space that I spoke 15 about earlier. 16 You wrote this email, correct? Q. 17 Α. Yes. 18 My understanding, based on this Q. 19 email above, is that Avish has comments 2.0 within the email you wrote. Is that your 21 understanding? 22 Α. Yes. 23 Are you able to distinguish between 24 the portion that you wrote and what Avish 25 wrote?

120 M. Gandhi 1 2 Yes, I think my -- my email is only Α. the points. Everything that is returned after is what he said. 4 So my point number one, vision statement. Point number two is turnaround 6 7 strategy. Three, marketing strategy. Mine 8 was the point and he detailed what he is 9 planning. 10 Let's take point number one, vision 11 statement. Is the only portion of what you 12 wrote just vision statement and everything 13 else under that is Avish? 14 Α. Yes. 15 Do you know whether Dream On Me had 16 worked on or developed the vision statement 17 as of June 24? 18 I believe whatever he is saying 19 here, I think it was my advice to them what 2.0 they should do and it was their decision what 21 and how. 22 I'm asking do you know whether they 23 had worked on developing a vision statement as of June 24? 24 25 I have not seen it. They must have Α.

121 1 M. Gandhi 2 done it. That's what he's mentioning it. They must have done it after you Q. recommended it, correct? 4 No, he's saying it's already there, 6 part of the BBB presentation. So he already 7 had it in the presentation. 8 Q. I want to distinguish between 9 information that would have been provided to 10 you either by BBB or anyone else and 11 information and analysis that Dream On Me 12 independently developed as work product. 13 So my question isn't whether Dream On Me 14 had that information, it's whether Dream On 15 Me developed its own independent vision 16 statement as of June 24? 17 The way I read this past comment, 18 he would have developed it. That is why he's 19 saying part of it from the BBB presentation 2.0 and some from being a traditional retailer. 21 That is something he would have developed, 22 that this is what it is. 23 Q. Do you know that for a fact? 24 I did not see it. Α. 25 I want to move to the second Okay.

122 1 M. Gandhi 2 point, turnaround strategy. This says direct import, container space usage, strategic sourcing, extended terms, et 4 Is that the extent of the points 6 that you wrote? 7 Α. No. 8 Q. No? 9 Turnaround strategy, that was my 10 point. 11 Q. Say that again? 12 Only the turnaround strategy was what I had mentioned. Everything else is 13 14 what he came up with. 15 Do you know whether Dream On Me was Q. 16 working on or had developed a turnaround 17 strategy as of June 24? 18 So container space I spoke to you Α. 19 already. They looked at that with their own 2.0 sources. Direct importing is what they're 21 doing. It is not new for them. It's their 22 own business, they are doing it. 23 Strategy sourcing, that I don't know 24 what does that mean. They must be talking of 25 buying from specific companies and

| | | 123 |
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| 1 | M. Gandhi | |
| 2 | everything. | |
| 3 | And then extended terms is what he's | |
| 4 | saying we should be offering to get the | |
| 5 | merchandise, new merchandise. | |
| 6 | The next line, we are developing the | |
| 7 | latest presentation. That presentation that | |
| 8 | was already prepped, they already had it. | |
| 9 | Q. Do you know that DOM prepared that | |
| 10 | presentation? | |
| 11 | A. It says here. I don't recollect, | |
| 12 | pretty much what he is | |
| 13 | Q. What it says, partly available in | |
| 14 | the latest presentation? | |
| 15 | A. That is | |
| 16 | Q. Do you know whether that is a | |
| 17 | presentation that DOM created? | |
| 18 | A. I believe so. I know I'm not | |
| 19 | going into detail about that, but he is | |
| 20 | definitely saying that this is they | |
| 21 | already done it in their latest presentation. | |
| 22 | Q. What is your basis for believing | |
| 23 | that DOM prepared the presentation? | |
| 24 | A. The way he's mentioning, partly | |
| 25 | available in the latest presentation. | |

124 M. Gandhi 1 Do you have any other basis for Q. believing that DOM created that presentation other than this, what you are reading in this email? 6 If you read the next line, "DOM 7 will sweeten it further with its value 8 addition." So this was the presentation 9 created by DOM and you wanted to further 10 sweeten it. 11 Ο. Does it state here that DOM created 12 the presentation? 13 It does not say -- it's implicit in 14 the way he has mentioned this. 15 It just says DOM will sweeten it 16 further --17 Α. Right. -- with value addition. It doesn't 18 19 mention DOM's work on the presentation, is 20 that right? 21 I do not interpret it that way. 22 When you say DOM --23 Q. Okay. 24 It means the latest presentation 25 that they have.

125 1 M. Gandhi 2 And just a final point on this, do Q. you have any other basis other than what you are reading in this email to know that DOM created a turnaround strategy document? 6 Α. I'm not aware of those. 7 Q. Have you seen any turnaround 8 strategy document from Dream On Me? 9 It would be a part of the 10 presentation that he's talking, but I don't recollect. 11 12 0. I'm asking if you have seen it. 13 No, I don't recollect having seen 14 It may be there and I might have glanced 15 it, but I don't recollect right now. 16 Third point is marketing strategy. Q. 17 Is the only portion of this that you wrote 18 just the words, two words marketing strategy? 19 Α. Yes. 2.0 Q. Do you know whether Dream On Me had 21 a marketing strategy as of June 24, 2023? 22 Avish is the chief marketing 23 officer of the company so I'm pretty 24 confident that he would have done this well 25 in advance.

126 M. Gandhi 1 2 I don't want you to speculate. Q. 3 want you to tell me if you know whether there was a marketing strategy? 4 No, I cannot say that, but I'm 6 pretty confident. 7 Did Avish ever show you a marketing 8 strategy? 9 Α. I did not ask for it. 10 Did he show you one even if you didn't ask for it? 11 12 Α. No. 13 Have you seen one? Q. 14 Α. No. 15 Point number one, technology Q. 16 transfer and operating plan. Which portion 17 of this did you write? 18 Up to that much. Α. 19 Okay. Do you know whether Dream On Q. 20 Me had a technology transfer and operating 21 plan as of June 24? 22 I believe that gentleman Amit who 23 is the -- was hired, he was constantly in 24 touch with the BBB team on these things. 25 Do you know whether Dream On Me had Q.

127 1 M. Gandhi 2 a technology transfer and operating plan as of the date of this email? I would not know and I would not 4 even ask them. 6 Ο. Did you see a document? 7 Α. No. 8 Q. That would have been a technology 9 transfer and operating plan? I don't recollect. 10 Α. Did you say you don't remember? 11 Q. 12 Α. Yes, I don't recall that. 13 Point number five, financial. 14 Which part of this point did you write? 15 Α. Up to that. Do you know whether as of this date 16 0. 17 Dream On Me had a financial plan? 18 They had asked this company Alix to 19 create a couple of plans and then they had 2.0 reviewed that. 21 Do you know that at this point they Ο. 22 had an operating plan or a financial plan? They had received from Alix, based 23 Α. 24 on assumptions, they had asked for and they 25 had received it.

128 1 M. Gandhi 2 You know this for a fact? Q. Pretty much I remember that plan Α. that was given to us. How do you know this? 6 Because if you remember in one of 7 the earlier emails, Christian had said from 8 Lazard that we will do it, but we will not be backing that because that is for you to 10 review it. So it was already done by those 11 people when they asked for it. 12 Did you see the financial plan that 13 you received? 14 I've seen one where they were 15 showing the historical performance and moving forward. 16 17 What document is that? Ο. I don't remember, but there was a 18 19 financial plan created by Alix showing the 2.0 past three, four years performance and the 21 future, whatever those performance that they 22 can do. 23 To be clear, that wasn't a document 24 created by Dream On Me, is that correct? 25 It was a document by Dream On Me Α.

129 1 M. Gandhi 2 based on their assumption they gave to Alix 3 to prepare. I want to know if Dream On Me 4 developed that document itself. Do you know 6 whether it did so? 7 Α. There was an outside person who was 8 doing that for them. Someone outside of Dream On Me? 9 Q. 10 Α. Yes, that they had hired. 11 Q. Do you know when they hired them? 12 Α. No, I don't remember exactly. 13 I realize this is one of Avish's 14 points, but he writes, "Looking at cash flow, 15 it looks as if we need to be prepared with 16 operating the business in the 17 first six months." Do you see that? 18 Yes, I see it now. Α. 19 Do you know what the basis for Q. 2.0 those numbers are? 21 No. I think that was a working 22 capital requirement that came up in one of 23 those plans. If you want to operate a 24 billion dollar business, then you will need 25 this much of cash for the, you know, retail

130 M. Gandhi 1 2 locations, number of people, marketing, IT everything. 4 Did you see these numbers in a Q. document? 6 Α. There was one plan that I seen it 7 that had it. 8 Q. Do you know which plan that was? 9 No, I don't remember which plan was 10 that, but it was something that they looked 11 at. 12 Q. Something what? 13 Something that was -- they looked 14 for, Dream On Me. 15 Q. Do you know if Dream On Me 16 developed it itself? 17 I think they asked them to develop it and their outside person worked on with 18 19 the changes. 2.0 But you don't know where this Q. 21 information came from? 22 I think that came from Alix. 23 Q. Do you know that? 24 Α. Yes. 25 You looked at the document? Q.

131 M. Gandhi 1 I looked at the document. I don't Α. know whether it came from Alix, but I remember Alix and Lazard said that we can 4 provide the people to create it, but we do 6 not take responsibility for that. 7 Q. I want to know how you know where 8 these numbers come from. Do you understand 9 what I'm asking you? 10 Α. Yes. MR. MURPHY: Milan, don't 11 12 speculate. Whatever you know. 13 I believe that -- I don't know. 14 don't know. 15 To be clear, you don't know where 16 these numbers came from? 17 Yes. Α. 18 Okay. Point six, cap table. Did Q. 19 you only write the two words cap table? 2.0 Α. Yes. 21 Do you know whether Dream On Me had 22 developed or was working on a cap table as of 23 June 24? 24 Α. I don't know about it. 25 What is a cap table? Q.

132 1 M. Gandhi 2 Basically who is putting how much Α. capital and what the percentage of the share of the ownership that each one would get. 4 Point number seven is due diligence 6 report. The only points in this point number 7 seven you wrote were due diligence report? 8 Α. Yes. 9 Do you know whether Dream On Me was 10 working on or had developed a due diligence 11 report as of June 24? 12 They were working on it. I don't 13 know whether they developed the fully backed 14 plan, but they were working on it. 15 How do you know that they were 0. 16 working on it? 17 Because whenever I spoke to Avish 18 and Mark they were always talking about it 19 all. This is what we have done, this is what 2.0 we need to do or should do. 21 Okay, as of June 24 --0. 22 The date I don't remember so I 23 don't want to say that. 24 Please let me finish my question so Q. the court reporter can get my question and 25

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| 1 | M. Gandhi | |
| 2 | your response down cleanly. | |
| 3 | My question is, as of June 24 what work | |
| 4 | had Mark and Avish completed on a due | |
| 5 | diligence report? | |
| 6 | A. I don't remember what work was | |
| 7 | completed. I can only tell you that there | |
| 8 | were conversations always going on between | |
| 9 | the two of them and there were doing a lot | |
| 10 | of research and analysis themselves. | |
| 11 | Q. You were present for those | |
| 12 | conversations | |
| 13 | A. No. | |
| 14 | Q between you were not? | |
| 15 | A. No, I was only told that they are | |
| 16 | working on it. | |
| 17 | Q. Who told you they were working on | |
| 18 | it? | |
| 19 | A. Avish. | |
| 20 | Q. Avish did? | |
| 21 | A. Yes. Yes. | |
| 22 | Q. Anybody else? | |
| 23 | A. I was not talking to anybody there. | |
| 24 | Q. Did you see a due diligence report? | |
| 25 | A. No. | |
| ĺ | | |

| | 134 |
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| 1 | M. Gandhi |
| 2 | Q. So the only reason you know that |
| 3 | this is happening is because Avish told you? |
| 4 | A. Yes. |
| 5 | Q. Okay. Point number eight, go |
| 6 | forward team. Is that the only part of this |
| 7 | point that you wrote? |
| 8 | A. Yes. |
| 9 | Q. As of June 24, 2023, what work had |
| 10 | Dream On Me done with regard to a go forward |
| 11 | team? |
| 12 | A. I don't know anything about it. I |
| 13 | believe all the hiring happened in end June |
| 14 | or July end, something like that. |
| 15 | Q. Did you see any work product with |
| 16 | regard to a go forward team from Dream On Me? |
| 17 | A. No. No. I was not I was not |
| 18 | part of it. |
| 19 | Q. I want to jump back now. Do you |
| 20 | recall telling me that there was an in-person |
| 21 | meeting between Dream On Me and Go Global on |
| 22 | June 15, 2023? |
| 23 | A. The date I don't remember, but yes, |
| 24 | there was an in-person meeting at the Dream |
| 25 | On Me office. |

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| 1 | M. Gandhi | |
| 2 | Q. And I will represent to you that | |
| 3 | that did occur on June 15? | |
| 4 | A. Okay. | |
| 5 | Q. Did you attend that meeting? | |
| 6 | A. Yes. | |
| 7 | Q. Who else attended that meeting? | |
| 8 | Let's start with just Dream On Me. | |
| 9 | A. I think Mark, Avish, Amit, maybe | |
| 10 | Mark's brother. I don't remember exactly. | |
| 11 | And maybe Mark's son. | |
| 12 | Q. What is Mark's brother's name? | |
| 13 | A. Joey. | |
| 14 | Q. Joey Srour? | |
| 15 | A. Yes. | |
| 16 | Q. Is Mark's son's name Jack? | |
| 17 | A. Yes. | |
| 18 | Q. Who do you know attended from the | |
| 19 | Go Global side? | |
| 20 | A. Same two people who were at the | |
| 21 | dinner. | |
| 22 | Q. Do you know if that's Christian | |
| 23 | Feuer? | |
| 24 | A. Yes. | |
| 25 | Q. And Deborah Garguilo? | |
| | | |

136 M. Gandhi 1 Same person who was there at the Α. dinner. 4 They were at the in-person meeting? Q. In-person and then someone was on 6 the video also. 7 Q. Do you know who Jeff Streider is? 8 Α. Yes, that's the gentleman who was on the video. 9 Q. Do you know another person named 10 11 Yuen Chow? 12 Α. That doesn't ring the bell. 13 Do you know if he attended that Ο. 14 meeting? 15 Α. No, I don't know who that person 16 is. 17 Fair enough. Do you know if anyone Q. else attended that meeting? 18 19 Α. You know that lady who was 20 presenting them. 21 Q. Are you referring to Kathleen 22 Lauster? 23 Α. Yes. 24 Q. From Ankura? 25 A. Kathleen and her colleague.

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| 1 | M. Gandhi |
| 2 | Q. I believe you're referring to |
| 3 | Matthew Lapish, does that sound right? |
| 4 | A. Yes. |
| 5 | Q. At the time of the meeting, were |
| 6 | you aware that the meeting was being |
| 7 | recorded? |
| 8 | A. Recorded? |
| 9 | Q. Yes. |
| 10 | A. No. There were cameras there which |
| 11 | is in the company. |
| 12 | Q. My question isn't whether there |
| 13 | were cameras. My question is, did you know |
| 14 | the meeting was being recorded? |
| 15 | A. No. |
| 16 | Q. Did anyone tell you that the |
| 17 | meeting was being recorded at any point? |
| 18 | A. Recording I don't recollect |
| 19 | that. I don't recollect that. |
| 20 | Q. Do you recall during the meeting |
| 21 | leaving the meeting room with other Dream On |
| 22 | Me personnel so that Dream On Me could have a |
| 23 | conversation privately and Go Global can have |
| 24 | a conversation privately? |
| 25 | A. I was, in fact, standing with the |

138 1 M. Gandhi 2 Go Global team at that point and I was just checking about it. Maybe after I went back out and came back in. 4 At which point are you referring? 6 I'm speaking about the whole meeting. 7 Α. Yes, that's what I am saying. 8 There was a break taken in between and then I 9 gone to my place and then I came back and I 10 was talking to Christian and those people 11 again. 12 So to be clear, there was a time 13 during the meeting when Dream On Me left the 14 meeting and left Go Global alone in the 15 conference room, is that right? 16 Α. Yes. 17 Do you recall being pulled into a 18 meeting, a separate room, and being shown a 19 live feed of that meeting? 2.0 Live feed? I don't recall a live Α. 21 feed. They were talking about what would 22 they be thinking if -- if this option versus 23 this option because there were differences in 24 the offer that could be made by both the 25 parties. They were talking about that at

139 1 M. Gandhi 2 that point. Were you in the room when Go Global Q. was talking about that? 4 I was with Go Global. 6 All right. Do you recall being 7 with Mark Srour and watching on a video 8 screen during June 15 a live feed of Go 9 Global having a discussion about this meeting 10 and the bankruptcy auction? 11 Α. I had gone to the room, but then I 12 went back to my office doing my work. 13 0. What do you mean the room? 14 When they went out, they were all 15 sitting in one room. Go Global was sitting 16 in their room and they were talking about it. 17 So I came back to Go Global saying, you know, 18 how do we strike the deal and I was talking 19 to them. 2.0 Q. Okay. Okay. Did you ever learn 21 before today that that meeting was recorded? 22 I know that there are cameras. 23 Whether they were recording it or it was just 24 the cameras, I don't know that much. 25 you are telling me today --

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| 1 | M. Gandhi |
| 2 | Q. Is today the first day, the first |
| 3 | time that you learned that there is a |
| 4 | recording of this meeting? |
| 5 | A. I know about the cameras, whether |
| 6 | they were recording everything or not, |
| 7 | that |
| 8 | Q. I'm not asking whether you know |
| 9 | there were cameras there. I know that you |
| 10 | know it. |
| 11 | I'm asking whether you know that they |
| 12 | were using the cameras to record the meeting? |
| 13 | A. That cameras work 24/7 recording |
| 14 | everything for all people there. Even in the |
| 15 | warehouse we have 24/7 cameras. |
| 16 | So if there is a backup happening, then |
| 17 | everything gets recorded everywhere in the |
| 18 | company. And that was the new office that |
| 19 | was just given just came into existence. |
| 20 | Q. Is it fair to say |
| 21 | A. I come from a jewelry background. |
| 22 | MR. MURPHY: He just wants to know |
| 23 | if you knew about the recording. |
| 24 | Q. Did you know on June 15 that that |
| 25 | meeting was being recorded? |

141 M. Gandhi 1 2 Again, I am saying that everything Α. 3 is getting recorded in -- there are cameras 4 in all the company. Okay. Did you tell anyone from Go 6 Global that the meeting might be recorded? 7 Α. No, I never had that conversation 8 with anybody. 9 Did you point out to anyone at Go 10 Global the video cameras in the meeting room? 11 Α. I did not have to specifically tell 12 them that there are cameras that everybody 13 would see. 14 I'm asking if you told them, not if 15 they could see them. 16 Α. No. No. 17 Thank you. What was the purpose of 0. 18 the June 15 meeting? 19 Α. That was to discuss how that can be achieved, the goal of buying the buybuy BABY. 2.0 21 And what specific issues or topics 0. 22 do you recall discussing at that meeting? 23 Α. There were two, three points that 24 were specifically discussed. One was the 25 role of each company, the Go Global and Dream

142 1 M. Gandhi On Me. Second was about the capital that it 4 required to do this. Third was the at what point they would 6 like to exit and who would take what money. 7 Q. Tell me more about the role that 8 each company was going to play. What was 9 that discussion like at this meeting? 10 So if I remember correctly Go Global said that it held the retail 11 12 operations and that is why they feel 13 comfortable in running the retail from the 14 front end. Dream On Me said they would use 15 supply chain and product experience so they 16 will run the back end. And then in the 17 management they will all be participating 18 together. 19 Dream On Me wanted to participate Q. 2.0 in the management of the future company, is 21 that right? 22 If I remember correctly, Dream On 23 Me was putting the capital and Go Global was 24 not putting the capital. 25 So what was Go Global's Q.

143 1 M. Gandhi contribution? The managing of the company, more like a sweat capital. 4 Was that a sticking point in the 6 meeting? 7 I think there were two sticking 8 points. One that originally they were 9 supposed to put in capital. That changed. 10 And then secondly, on the exit, they asked for some money and I think Mark said I 11 12 should also get the same money what you are 13 getting so they were talking about the deal 14 being equal to both the companies. 15 Is this what the two and 20 model Ο. 16 is? 17 I heard that, the 2/20, that --Α. that was the first time I heard it. The 18 19 first time you do the two percent and exit 2.0 you take the 20 percent or something like 21 that. 22 Something like that? Ο. 23 Α. Yeah. 24 That was the first time in that Q. 25 meeting that you had ever heard of that

144 1 M. Gandhi model? 3 Α. Yes. 4 Had anyone else at Dream On Me heard of that model? 6 I don't know about the other 7 people. 8 Q. How do you think that meeting went? 9 It started on a very good note, but 10 once they got the differences, I believe that they decided that, you know, we'll continue 11 12 to think about it and see if we can come 13 together on some of this. 14 Did they come together? Ο. 15 No, then there was just verbal conversations, if there is something that can 16 17 be done, but I think both the parties were 18 sticking to their grounds. 19 Q. Do you know whether you had a 2.0 conversation with Mark and Avish and Jack 21 after Go Global left the meeting? 22 Α. Yes. 23 And what did you discuss? 24 Same thing, if there is anyway that Α. 25 we can provide some alternative options so we

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| 1 | M. Gandhi |
| 2 | can still get the money, but we don't have to |
| 3 | be equally in this way. |
| 4 | Q. Do you know who the ultimate |
| 5 | decision maker at Dream On Me is? |
| 6 | A. Mark. |
| 7 | Q. He is the only one, right? |
| 8 | A. Yes. |
| 9 | Q. Do you know whether Mark was happy |
| 10 | with the potential arrangement being proposed |
| 11 | between Go Global and Dream On Me as of the |
| 12 | date of this meeting? |
| 13 | A. At the end of the meeting they did |
| 14 | not agree so it was not agreeable to him. |
| 15 | Q. Do you remember Mark saying fuck |
| 16 | these guys? |
| 17 | A. I don't use those words so I don't |
| 18 | want to hear those, please. |
| 19 | Q. I apologize, but I'm asking if you |
| 20 | heard Mark use those words? |
| 21 | A. Even if he would have used it, I |
| 22 | don't want to hear that and I'm staying out |
| 23 | of all this. |
| 24 | Q. I'm asking if you heard Mark say |
| 25 | those words; yes or no? |

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| 1 | M. Gandhi | |
| 2 | A. No. | |
| 3 | Q. No? | |
| 4 | A. No. | |
| 5 | Q. Do you know whether Dream On Me had | |
| 6 | any other meetings in that conference room or | |
| 7 | building with regard to the buybuy BABY | |
| 8 | auction? | |
| 9 | A. No, not that I was part of any of | |
| 10 | them. | |
| 11 | Q. After the meeting ended, during | |
| 12 | your conversation with Mark and Jack and | |
| 13 | Avish, did you discuss Dream On Me's | |
| 14 | submitting a bid without Go Global? | |
| 15 | A. No, I did not discuss anything with | |
| 16 | them. | |
| 17 | Q. Well, you had a conversation with | |
| 18 | them, didn't you? | |
| 19 | A. Yes, but that conversation was how | |
| 20 | to make it work for both the parties, for Go | |
| 21 | Global and Dream On Me to work together. | |
| 22 | Q. Mark didn't indicate to you that he | |
| 23 | didn't want to work with Go Global? | |
| 24 | A. No, he said they don't agree to my | |
| 25 | terms, then there is no point of working | |

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| 1 | M. Gandhi |
| 2 | together because, you know, I need to be |
| 3 | equal as to what they do. |
| 4 | Q. And Mark is the decision maker, |
| 5 | right? |
| 6 | A. Yes. |
| 7 | Q. So was Mark communicating that he |
| 8 | didn't want to work with Go Global? |
| 9 | A. No, he said that I laid out my |
| 10 | terms, if they don't want to agree to those |
| 11 | terms then we can't do anything. |
| 12 | Q. He didn't the parties didn't |
| 13 | ultimately agree to those terms or come to an |
| 14 | agreement, correct? |
| 15 | A. Correct. |
| 16 | Q. During the meeting, was Mark do |
| 17 | you know whether Mark was considering |
| 18 | pursuing a bid without Go Global? |
| 19 | A. I think at that point the focus was |
| 20 | only to work with Go Global so there was no |
| 21 | consideration at that meeting. |
| 22 | After that meeting, what happened and it |
| 23 | didn't work out, that was different, but at |
| 24 | that meeting the focus was how the parties |
| 25 | can work together. |

148 M. Gandhi 1 But I'm talking about after the Q. meeting and after it was determined that there wasn't going to be a deal. 4 Yes, they were looking at different 6 options, what they should do to get the 7 business. 8 Q. Dream On Me was looking at different options? 9 10 Α. Yes. 11 Q. What were those other options? 12 Α. The options was to buy only the IP 13 or get some other investors who can put in 14 more money for us. 15 Those options didn't include Go Q. 16 Global, correct? 17 Yes, I think so because at that 18 point Go Global had said no to Mark's offer. 19 Do you have a consulting agreement Q. 2.0 with Dream On Me? 21 Α. No. 22 Do you have any kind of agreement 23 that formalizes your relationship with Dream 24 On Me? 25 No. As I said, I'm a one person Α.

149 1 M. Gandhi 2 company myself and I just go to companies, I do the work and that's it. 4 Q. How are you compensated? Number of hours that I do for them. 6 Do you know whether you have a 7 Dream On Me email address? 8 Α. Yes. 9 Why do you have that if you don't 10 work for Dream On Me? 11 Α. Because when I was looking at that 12 charge backs and I had to log into the retail 13 websites of Amazon and Walmart and everybody, 14 without having an official email I could not 15 get entry so I had gotten the email and I 16 could release to myself to download the 17 charge backs and policies and materials. 18 I know I think we covered this, I 19 want to double back real quick. Did you do work with Dream On Me before 2020? 2.0 21 Α. No. 22 No work at all? 0. 23 Α. No. 24 MR. BERLOWITZ: That's all the 25 questions I have. Thank you very much.

| | 15 | 0 |
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| 1 | M. Gandhi | |
| 2 | MR. MURPHY: I don't have any | |
| 3 | questions. | |
| 4 | MR. BERLOWITZ: Thank you all. | |
| 5 | Milan, thank you for your time. Thank | |
| 6 | you for answering the questions. | |
| 7 | THE WITNESS: Thank you. | |
| 8 | MR. BERLOWITZ: Take care everyone. | |
| 9 | THE WITNESS: You too. | |
| 10 | (Whereupon, at this time, the | |
| 11 | examination of this witness concluded at | |
| 12 | 1:40 p.m.) | |
| 13 | | |
| 14 | | |
| 15 | | |
| 16 | | |
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                ACKNOWLEDGMENT
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       STATE OF NEW YORK
                              )
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 5
       COUNTY OF
 6
 7
                I, MILAN GHANDI, hereby certify
8
       that I have read the transcript of my
9
       testimony taken under oath in my deposition
       of October 17, 2024; that the transcript is a
10
11
       true, complete and correct record of my
12
        testimony, and that the answers on the record
13
        as given by me are true and correct.
14
15
16
17
                           MILAN GHANDI
18
19
         Signed and subscribed to before
         me, this ____ day
20
         of ______, 2024
21
22
         Notary Public, State of New York
23
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| 1 | |
| 2 | CERTIFICATE |
| 3 | |
| 4 | I, JENNIE FANTASIA, a Notary |
| 5 | Public in and for the State of New York, do |
| 6 | hereby certify: |
| 7 | THAT the witness whose deposition |
| 8 | is hereinbefore set forth, was duly sworn by |
| 9 | me and; |
| 10 | THAT the within transcript is a |
| 11 | true record of the testimony given by such |
| 12 | witness. |
| 13 | I further certify that I am not |
| 14 | related either by blood or marriage; to any |
| 15 | of the parties to this action; and |
| 16 | THAT I am in no way interested in |
| 17 | the outcome of this matter. |
| 18 | IN WITNESS WHEREOF, I have |
| 19 | hereunto set my hand this 1st day of |
| 20 | November, 2024. |
| 21 | O · At UC |
| 22 | Grein Itasa Kilgallanon |
| 23 | ✓ Jennie Fantasia Kilgallen |
| 24 | |
| 25 | |

ERRATA SHEET

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